

PERTH AND KINROSS COUNCIL

Housing and Health Committee

9 March 2016

Integrated Health and Social Care Model for Dalweem Care Home, Aberfeldy

Report by Director (Housing and Community Care)

PURPOSE OF REPORT

To advise Committee on progress towards development of an Integrated Health and Social Care facility within the current Dalweem Care Home in Aberfeldy.

1. BACKGROUND / MAIN ISSUES

- 1.1 In a paper presented to the Housing and Health Committee in August 2015 (Report 15/339 refers), a proposal to bring together services currently provided in Aberfeldy Community Hospital and within Dalweem Care Home in a single building (Dalweem Care Home) was outlined. The proposal will see the development of a 4 bedded hospital unit in one of the empty wings at Dalweem. A respite unit will also be created in the other empty wing in order to provide planned respite, urgently needed 'Step up', or care and support prior to return home after hospital admission. This would result in all four wings in Dalweem being utilised and running costs shared between the two agencies.
- 1.2 Work is now well under way towards refurbishment of two wings designed for 16 residential care placements at Dalweem. This has been greatly facilitated by the availability of the two empty wings which will become the hospital base and respite facility in due course. By delaying the start of the next stage of the project, it has been possible to decant all the residents within the home into these two wings, minimising disruption to residents.
- 1.3 Negotiations continue with our colleagues in the Care Inspectorate and Health Care Improvement Scotland on the exact designation of the hospital wing, in the knowledge that this will directly impact upon the extent to which the care and nursing staff can provide a truly integrated Health & Social Care facility. Our ambition remains that of a centre providing nursing and residential care with both an in reach and outreach function for other community services. Realising this ambition has involved a complex journey through the respective registration requirements of the Care Inspectorate and Health Care Improvement Scotland, but we are confident that the vast majority of functions discharged within the Aberfeldy Community Hospital can be discharged within Dalweem without compromising the wider ambition for this centre.

- 1.4 The next stage of the Action Plan will involve calling the staff from Dalweem and the Community Hospital together for this first of what will be a series of staff development sessions in readiness for completion of the project in September 2016. This is likely to entail broad based staff development, training in the delivery of specific interventions and the development of protocols to support effective joint working.
- 1.5 In the intervening period, admission criteria to the different parts of the new facility will be drawn up; any residual issues concerning registration will be clarified; and arrangements for overall management of the facility will be determined.
- 1.6 In response to a request from the Reference Group of local residents who have worked with NHS and Council Managers on the development of this proposal, we will also explore the possibility of developing an area of the grounds as dedicated garden.

2. PROPOSALS

- 2.1 In light of the foregoing, it is now proposed that:-
 - The precise designation of the hospital wing and its functions will be ratified in discussion with the Care Inspectorate
 - A formal Workforce Development Plan will be drawn up and agreed with the respective staff representative bodies
 - Work will continue with the local Reference Group on the functions to be discharged from the centre and the development of a garden area
 - A further planning meeting with the community takes place in the Spring of 2016 in order to provide an update on progress

3. CONCLUSION AND RECOMMENDATIONS

- 3.1 Work is now well underway on the first stage of modernising the Dalweem Care Home, prior to its development as an integrated health and social care facility. This is a ground breaking project and, for this reason, new challenges are being encountered along the way. The capital programme remains on track, however, and the Working Group remains committed to its aim of realising a local centre which meets the Health and Social Care needs of its older people.
- 3.2 It is now recommended that Committee:
 - (i) Note the contents of this report
 - (ii) Instruct the Depute Chief Executive, HCC (Corporate and Community Development Services) and Chief Operating Officer to provide a further report to Committee in November 2016.

Author

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Approved

Name	Designation	Date
John Walker	Depute Chief Executive, HCC, (Corporate and Community Development Services)	12 February 2016

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1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

Strategic Implications	Yes / None
Community Plan / Single Outcome Agreement	Yes
Corporate Plan	Yes
Resource Implications	Yes
Financial	Yes
Workforce	Yes
Asset Management (land, property, IST)	Yes
Assessments	Yes
Equality Impact Assessment	Yes
Strategic Environmental Assessment	Yes
Sustainability (community, economic, environmental)	N/A
Legal and Governance	Yes
Risk	Yes
Consultation	Yes
Internal	Yes
External	
Communication	N/A
Communications Plan	

1. Strategic Implications

Community Plan / Single Outcome Agreement

- 1.1 This paper supports the delivery of the Perth and Kinross Community Plan / Single Outcome Agreement in terms of the following priorities:

- (iv) *Supporting people to lead independent, healthy and active lives*
- (v) *Creating a safe and sustainable place for future generations*

Corporate Plan

- 1.2 This paper supports the achievement of the following Council's Corporate Plan Priorities:

- (iv) *Supporting people to lead independent, healthy and active lives; and*
- (v) *Creating a safe and sustainable place for future generations.*

2. Resource Implications

Financial

- 2.1 Funding to support the refurbishment of 2 wings and control areas within Dalweem has already been identified within the Council's Capital Programme – (£650,000). Funds to support the next stage will be provided by Tayside Health Board.

Workforce

- 2.2 The detail of the Workforce Development Plan required before the new facility opens is currently under discussion with the Head of Human Resources.

Asset Management (land, property, IT)

- 2.3 The Director (Environment) has been consulted on these proposals and the Council's Architect has been briefed on the hospital wing development by his counterpart in NHS Tayside.

3. Assessments

- 3.1 This paper has been considered under the Corporate Equalities Impact Assessment process (Equal) with the following outcome:

- (i) Assessed as **relevant** and the following positive outcomes expected following implementation:

- Older people with more complex needs will have these met within a single, local facility
- Older people will not require admission to a hospital outwith the Aberfeldy area to have their basic health treatment needs met

Strategic Environmental Assessment

- 3.2 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.

The proposals in this paper have been considered under the Act and

Option 3 pre-screening has identified that the PPS will have no or minimal environmental effects, it is therefore exempt and the SEA Gateway has been notified. The reason(s) for concluding that the PPS will have no or minimal environmental effects is that all alterations are internal and will have no impact on the external environment

- 3.3 Sustainability

N/A

Legal and Governance

- 3.4 See Consultation Section

Risk

- 3.5 There are reputational risks for the Council should, for any reason, the whole project not be completed as planned and within timescale.

4. Consultation

Internal

- 4.1 The Chief Officer of the Health and Social Care Integrated Joint Board, the Head of Legal Services and Governances, the Head of Property and the Corporate HR Manager have all been consulted in the preparation of this report.

5. Communication

- 5.1 N/A

6. BACKGROUND PAPERS

Integrated Health and Social Care Model for Dalweem Care Home,
Aberfeldy, Report 15/339

7. APPENDICES

None.