



Revenue & Capital Budget 2016/17

REVENUE AND CAPITAL BUDGET 2016/17

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PERTH & KINROSS COUNCIL

REVENUE BUDGET 2016/17

FOREWORD BY THE HEAD OF FINANCE

INTRODUCTION

The Council's total revenue expenditure, excluding expenditure relating to Council Housing is charged to the General Fund. The net expenditure on the General Fund after allowing for government grants, contributions to and from revenue reserves and direct charges for services is met by the Council Tax payer. The net expenditure on Council Housing is mainly recovered by way of rents from Council House tenants. For the purposes of this volume, separate explanations of the Council's General Fund and Housing Revenue Account budgets are provided.

The Council's Capital Budget is detailed separately on pages 67 to 86.

GENERAL FUND REVENUE BUDGET 2016/17

BACKGROUND

Perth & Kinross Council met on 11 February 2016 to set the Final Revenue Budget and Council Tax for 2016/17 and a Provisional Revenue Budget and indicative Council Tax for the years 2017/18 and 2018/19. In preparing budget submissions, Services were required to fund all expenditure pressures not specifically identified within the local government finance settlement from savings within Services or by seeking approval to transfer resources between years under the terms of the Council's Revenue Budget Flexibility Scheme.

The Revenue Budget submissions were subject to scrutiny by the Executive Officer Team and then to review by Elected Members. On the 16 December 2015 the Scottish Government issued the Local Government Finance Settlement for 2016/17 (Circular 7/2015) which detailed grant funding from the Scottish Government for each Council. This circular was subsequently updated on 24 December 2015 and again on 12 February 2016. This was augmented on 25 February 2016 by the Local Government Finance (Scotland) Order 2016 (Circular 1/2016). The Finance Settlement covers 2016/17 only and no information is available from the Scottish Government for 2017/18 or 2018/19.

The Final Revenue Budget for 2016/17 is £325.376 million (£333.277 million in 2015/16). The 2016/17 budget is funded by Total Revenue Funding of £243.331 million; Capital Grants of £2.219 million; a carry forward of £5.283 million under the Council's Budget Flexibility Scheme and a net contribution from Reserves of £7.128 million.

This leaves a budgeted figure of £73.664 million to be levied from Council Tax before application of the Council Tax Reduction Scheme amounting to £6.249 million. This results in a 2016/17 Band D equivalent Council Tax charge of £1,158 the same level as in 2015/16 exclusive of Water and Wastewater charges which are determined separately by Scottish Water. The Council Tax calculation is set out on page 12.

Perth and Kinross Integrated Joint Board (IJB) assumed responsibility for adult social care and a range of health services from 1 April 2016. The IJB is responsible for strategic and financial oversight of these services. The Council has received written directions from the IJB setting out their requirements. Significant activity has taken place including approval of an Integration Scheme by the Scottish Government which sets out the terms and conditions of the relationship between the Council, the Health Board and the Partnership. The development of a strategic plan has commenced which sets out the services which will be provided by the Partnership. Work will also be undertaken to ensure that effective financial stewardship of the Partnership and the Council continues and to ensure this new partnership is well placed to deliver integrated services.

Key Features of the Council's 2016/17 Revenue Budget are set out in more detail below.

2016/17 BUDGETED EXPENDITURE

The total estimated net expenditure on Services includes the Council's share of the costs of the Tayside Valuation Joint Board.

The budgeted revenue expenditure in 2016/17 for each of the Council's Services is summarised on page 7 and detailed in pages 18 to 64. In addition, comments on specific aspects of the Council's revenue expenditure are provided below.

Staff Costs

The 2016/17 Final Revenue Budget includes a 1% pay award for all categories of employees.

Non Pay Inflation

In general, Council Services have been required to absorb the cost of inflation on goods and services within their existing budgets.

Capital Financing Costs

These are the costs of financing assets owned by the Council and include Loan Repayments; Interest Charges; and Debt Management Expenses. In 2016/17, a budget of £16.352 million is required to meet these costs.

Income from Interest on Revenue Balances generated through the Council's treasury management activities is estimated at £200,000 in 2016/17.

Property Maintenance, Energy Management and Water Management

The budgets for property maintenance, (planned and responsive) (£4.831 million), energy (£4.252 million) and water charges (£0.906 million) in respect of properties occupied by Council Services are held centrally within the Property Division under the overall management of the Environment Service.

2016/17 BUDGETED INCOME

The General Fund Revenue Budget is principally financed through government grants, Council Tax income and charges for Council Services, of which government grant support is the predominant source of income to the Council. The main elements of the Council's budgeted revenue income in 2016/17 are detailed overleaf.

Total Revenue Funding

Total Revenue Funding is the term used to describe the level of local authority revenue resources which are determined by the Scottish Government. It encompasses General Revenue Funding (GRF), Ring-Fenced Grants and Non Domestic Rate Income (NDRI).

The distribution of Total Revenue Funding is largely based upon the Grant Aided Expenditure (GAE) assessment of each Council's expenditure requirements. The GAE assessment is undertaken by the Scottish Government in consultation with the Convention of Scottish Local Authorities (COSLA) using what is referred to as the 'Client Group Approach' – a mechanism designed to distribute grant based upon indicators of relative need, such as population, school rolls, road length, etc.

The Total Revenue Funding available for distribution between Scottish Local Authorities in 2016/17 is approximately £9.5 billion, excluding amounts held back for specific programmes. Perth & Kinross Council's Total Revenue Funding for 2016/17 is £243.331 million.

The component elements of the Council's Total Revenue Funding are as follows:

	<u>£m</u>
General Revenue Funding	185.663
Non Domestic Rate Income	57.555
Ring-Fenced Grants	0.113
Total Revenue Funding	<u><u>243.331</u></u>

General Revenue Funding

General Revenue Funding (GRF) represents the largest component of each Scottish Local Authority's income. Perth & Kinross Council's GRF allocation in 2016/17 is £185.663 million. General Revenue Funding is itself funded from national taxation.

Non Domestic Rate Income

Perth & Kinross Council has a statutory duty to levy and collect Non-Domestic Rates within its area. The Non Domestic Rate charge for any given property is dependent upon the Rate Poundage determined each year by the Scottish Government and the valuation placed upon the property by the Tayside Valuation Joint Board. The Business Rate for 2016/17 has been set by the Scottish Government at 48.4p per £ of Rateable Value.

Under a national scheme, smaller businesses are eligible to apply for rates relief through the Small Business Bonus Scheme which is available to rate payers who occupy or, if empty, who are entitled to occupy non domestic property within Scotland with a combined Rateable Value of £35,000 or less. The scheme is part funded by a supplement on the rate poundage payable on all non-domestic property with a rateable value of £35,000 or more. For Financial Year 2016/17 this supplement is 2.6p per £. From 01 April 2016 there are major changes to the rating of empty non-domestic properties with the reduction from a full exemption to 50% relief for the first three months a property is empty and the restriction of 6 months exemption on empty industrial property. Other exempt property categories such as listed buildings remain unchanged.

Non Domestic Rate Income (NDRI) is 'pooled' nationally and redistributed between Local Authorities based upon the mid year estimates of Non Domestic Rate income. This process does not, however, affect the Council's Total Revenue Funding (see above) as the Scottish Government guarantees the overall local government finance settlement. Any difference between the Scottish Government estimate of rate income in 2016/17 and actual rate income collected is adjusted for in the Council's General Revenue Funding. The Scottish Government has estimated Non-Domestic Rate Income for Perth & Kinross Council at £57.555 million in 2016/17.

Council Tax Charge

The net expenditure to be met from the Council Tax for 2016/17 is £73.664 million. Based upon historical collection patterns within Perth & Kinross, a non-collection rate of 2.5% has been assumed. The effective number of Band D equivalent dwellings (tax base) in 2016/17 is therefore 63,613. Dividing the amount to be met from Council Tax by the tax base results in a 2016/17 Band D Council Tax of £1,158 which represents no increase from the previous year. (See calculation of Council Tax on page 12).

COUNCIL HOUSING

Housing Revenue Account Budget (HRA) 2016/17

The Council is required by statute to record separately, in the Housing Revenue Account (HRA), income and expenditure relating to the provision, improvement and management of Council Housing.

The 30 year HRA Business Plan is updated each year to reflect the budgets, rent strategies and current economic climate. This is approved by the Housing and Health Committee to ensure the Standard Delivery Plan is affordable and sustainable. The HRA Business Plan has been updated to reflect the proposals within this report. The attached Housing Revenue Account (HRA) budget for 2016/17 has been prepared in accordance with the Housing Act and Scottish Government directives and was approved by the Housing and Health Committee on 27 January 2016.

Estimates 2016/17

A summary of the 2016/17 Housing Revenue Account (HRA) estimates can be found on page 65. As at 1 April 2016, the Council owns and lets approximately 7,480 houses.

On 27 January 2016, the Housing and Health Committee agreed an average weekly rent increase for 2016/17 of £1.42 per week (2.2%) bringing the average weekly rent, based on 52 weeks, to £66.00.

The revenue balance on the Housing Revenue Account to be carried forward into 2016/17 is anticipated to be £0.800 million.

The Housing Revenue Account budget is set in accordance with the requirements of the Council's 30 year approved HRA Business Plan, revised and amended as appropriate.

J Symon
Head of Finance
June 2016

GLOSSARY OF TERMS

Throughout this document you will repeatedly encounter terminology with which you may not be familiar or the content of which is not immediately obvious. The following are the most commonly used terms and should be interpreted as follows:

Budget: a statement of the Council's spending plans for a specified period of time, normally one financial year (1 April to 31 March).

Staff Costs: includes Wages, Salaries, Bonus, Overtime, Employer's National Insurance and Pension Contributions, as well as Staff Training.

Slippage: savings on staff costs arising from delays in the filling of posts or the non-filling of posts as and when they become vacant. Staff costs budgets within Services assume a level of slippage.

Property Costs: includes Rent, Rates, Repairs and Maintenance, Heating and Lighting costs.

Supplies and Services: includes Printing and Stationery, Advertising and Postages, the cost of purchasing Materials, Spare Parts, Food and Protective Clothing, as well as payments to other organisations for the provision of services.

Transport Costs: includes the cost of providing and maintaining all Vehicles and Plant including Fuel, Tyres, Repairs, Road Fund Tax and Insurance, as well as Staff Travelling Expenses.

Transfer Payments: payments to individuals for which no goods or services are directly received in return by the local authority, such as Housing & Council Tax benefit payments administered by the authority on behalf of central government.

Third Party Payments: payments made to an external provider in return for the provision of a service on behalf of the Council, such as Residential Care of the Elderly.

Support Services: charges for activities and items which support the direct provision of services to the public, such as charges covering the operating costs of Office Buildings and for the provision of Information Systems and Technology services.

Capital Financing/Capital Charges: the cost of financing assets owned or controlled by the Council including Loan Repayments, Interest Charges, Finance Leasing Charges and Debt Management Expenses.

Capital Financed from Current Revenue (CFCR): the cost of capital expenditure financed at the Council's discretion from within the Revenue Budget.

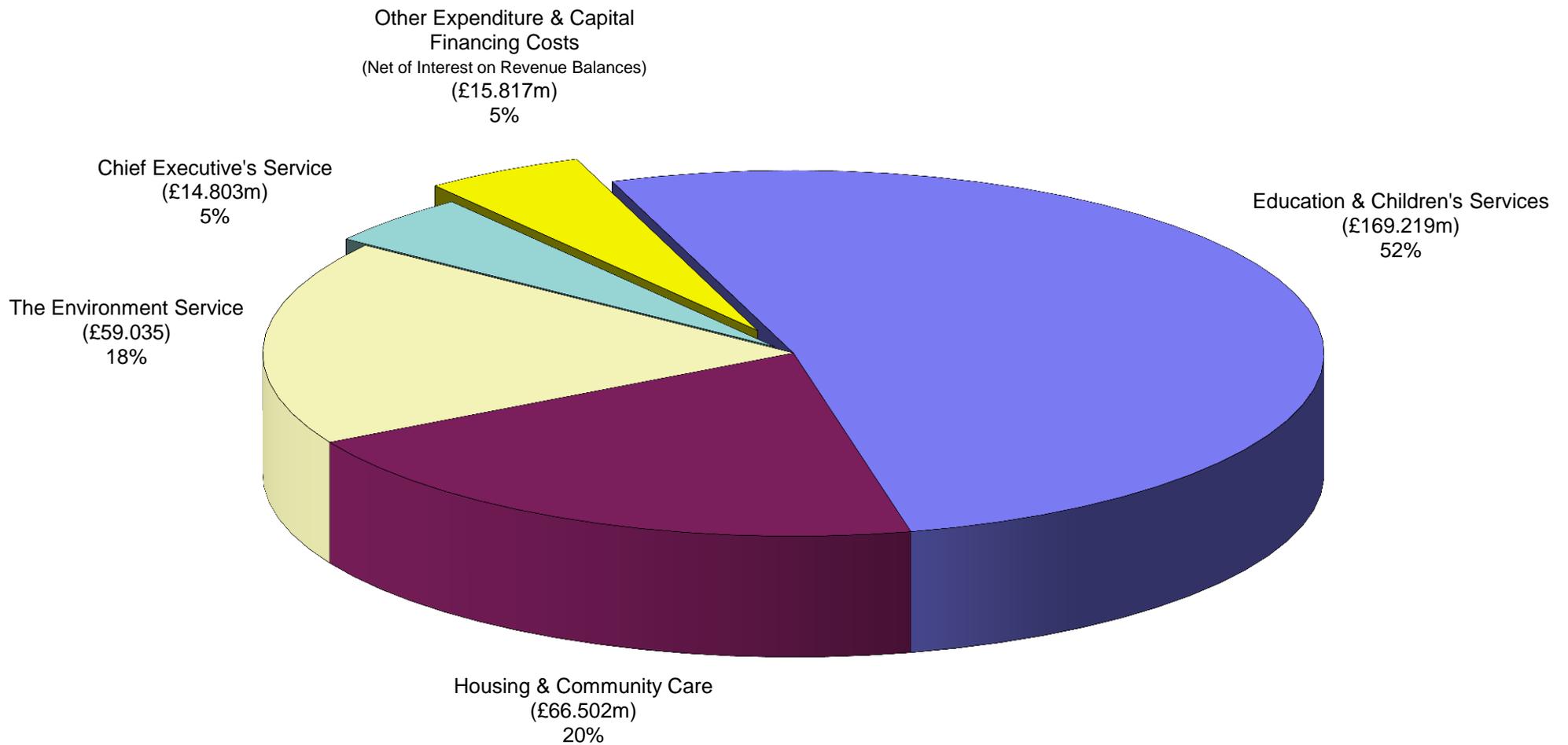
2016/17 REVENUE BUDGET - GENERAL FUND

ANALYSIS OF BUDGETED NET EXPENDITURE BY SERVICE

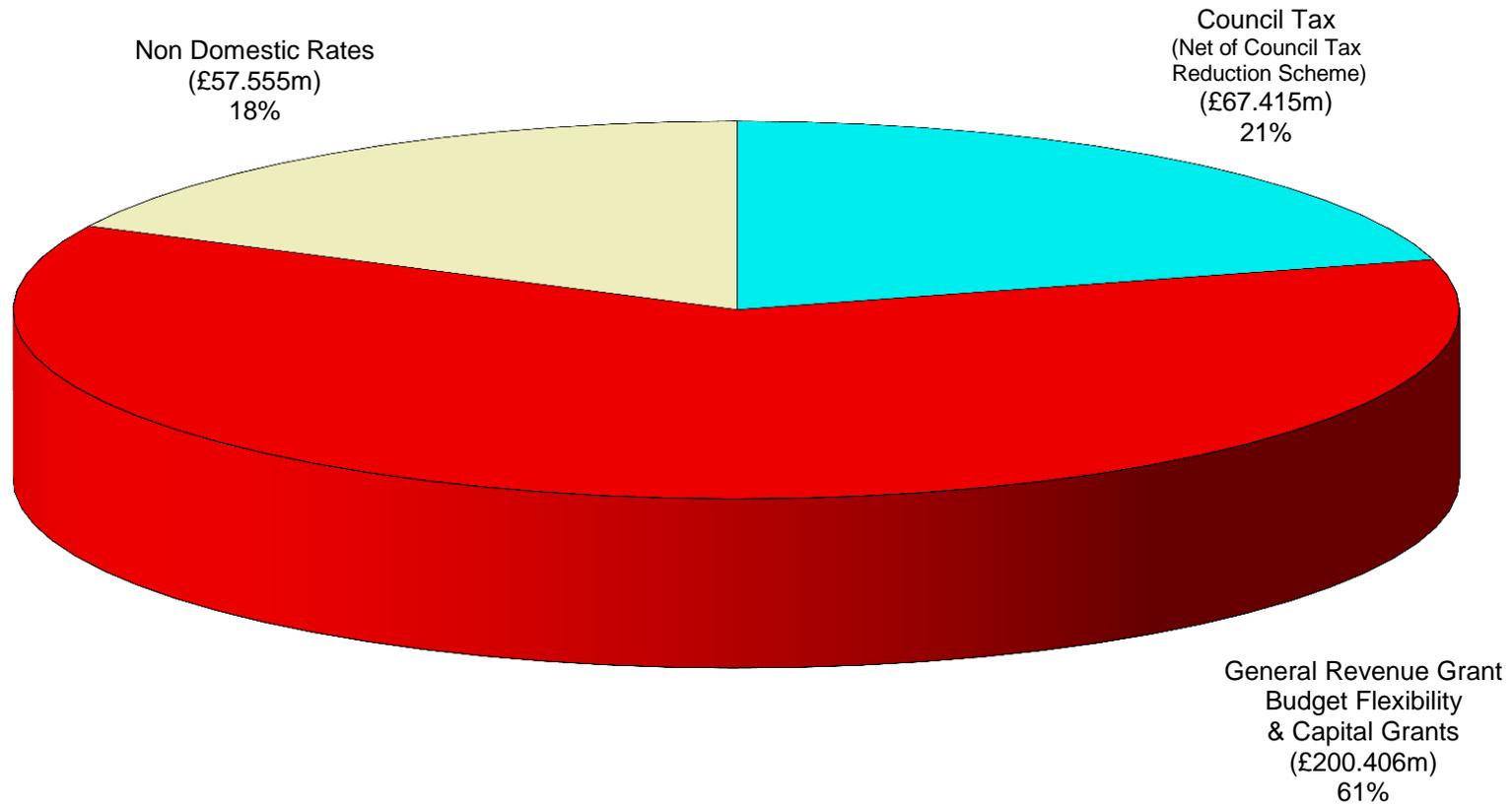
SERVICE	2016/17 Final Budget		Council Tax Band D Equivalent 2016/17
	£'000	£'000	£
Education & Children's Services		169,219	2,660.13
Housing & Community Care		66,502	1,045.42
The Environment Service		59,035	928.03
<i>Inc - Property Maintenance £4,831k</i>			
<i>- Energy Management £4,252k</i>			
<i>- Water Management £906k</i>			
Corporate & Democratic Services			
- Core Costs		499	
- Legal Services		1,008	
- Finance		3,357	
- Democratic Services		2,948	
- Human Resources		2,179	
- Information Systems & Technology		4,812	
Total Corporate & Democratic Services		14,803	232.70
Sub-Total: Service Expenditure		309,559	
CORPORATE BUDGETS			
Support Service External Income		(1,888)	(29.68)
Corporate Budget:			
Capital Financing Costs		16,352	257.05
Interest on Revenue Balances		(200)	(3.14)
Tayside Valuation Joint Board		1,166	18.33
Tayside Contracts Surplus		(250)	(3.93)
Un-funded Pension Costs		1,551	24.38
Discretionary Relief		150	2.36
Adjusted Net Expenditure		326,440	5,131.65
Contribution from Capital Fund		(1,064)	(16.73)
Total Net Expenditure		325,376	5,114.92
To be financed by:			
General Revenue Grant		185,663	2,918.63
Ring Fenced Grant		113	1.78
Capital Grants		2,219	34.88
Non-Domestic Rate Income		57,555	904.77
Budgeted Council Tax Income		73,664	1,158.00
Less: Council Tax Reduction Scheme (CTRS)		(6,249)	(98.24)
Council Tax Income net of CTRS		67,415	
Use of Budget Flexibility & Reserves		12,411	195.10
		325,376	5,114.92

2016/17 GENERAL FUND NET REVENUE BUDGET BY SERVICE

Total £325.376m

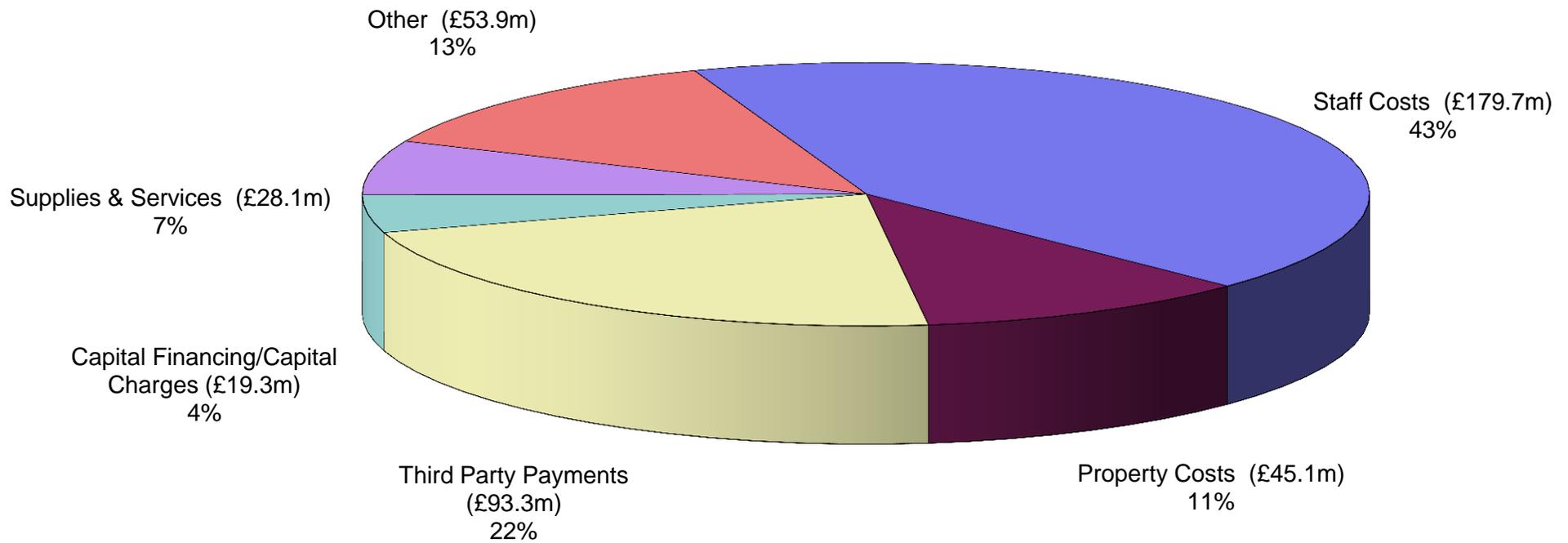


2016/17 General Fund Net Revenue Budget Funding Sources Total £325.376m



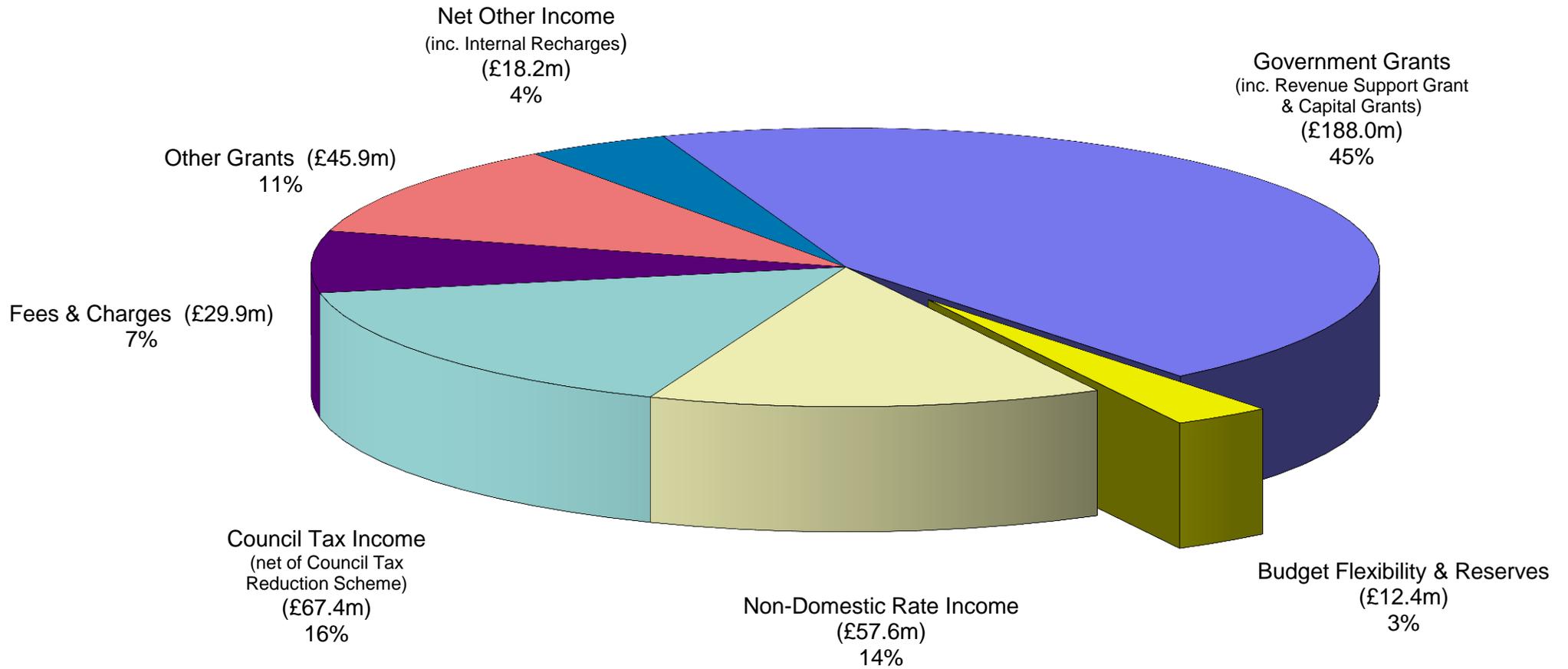
SUMMARY OF GENERAL FUND GROSS EXPENDITURE 2016/17

TOTAL **£419.4** million



SUMMARY OF GENERAL FUND GROSS INCOME 2016/17

TOTAL £419.4 million



GENERAL FUND BUDGET 2012/13 TO 2016/17

Financial Year	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000
Net Revenue Budget	339,444	324,894	331,012	333,277	325,376
Budget Flexibility and Reserves	(2,806)	(6,956)	(8,831)	(10,185)	(12,411)
	<u>336,638</u>	<u>317,938</u>	<u>322,181</u>	<u>323,092</u>	<u>312,965</u>
<i>Government Funding</i>					
General Revenue Grant (inc Ring Fenced)	(214,738)	(191,263)	(190,147)	(188,881)	(185,776)
Capital Grants	(4,045)	(4,478)	(4,815)	(7,240)	(2,219)
Non Domestic Rate Income	<u>(47,331)</u>	<u>(50,928)</u>	<u>(55,718)</u>	<u>(61,348)</u>	<u>(57,555)</u>
	(266,114)	(246,669)	(250,680)	(257,469)	(245,550)
Adjust for Council Tax Reduction Scheme	0	0	0	6,628	6,249
Amount to be Raised from Council Tax	70,524	71,269	71,501	72,251	73,664
Band D Equivalent Number of Dwellings (Net of provision for non collection)	60,902	61,545	61,745	62,393	63,613
Band D Equivalent Council Tax	<u>£ 1,158</u>				
Scottish Average Band D Council Tax	£ 1,149	£ 1,149	£ 1,149	£ 1,149	£ 1,149

HOUSING REVENUE ACCOUNT 2012/13 TO 2016/17

Financial Year	2012/13 £'000	2013/14 £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000
Gross Budgeted Expenditure	24,325	25,219	26,192	26,630	28,351
Budgeted Income					
Council House Rents	(21,911)	(23,040)	(24,362)	(25,021)	(25,903)
Other Income	<u>(2,414)</u>	<u>(2,179)</u>	<u>(1,830)</u>	<u>(1,609)</u>	<u>(2,448)</u>
Net Expenditure (financed from HRA Balances)	0	0	0	0	0
Average Weekly Rent	<u>£ 57.36</u>	<u>£ 59.77</u>	<u>£ 62.58</u>	<u>£ 64.58</u>	<u>£ 66.00</u>
Scottish Average Weekly Rent	£ 59.61	£ 61.50	£ 63.91	£ 65.99	£ 68.14
Approximate Number of Council Houses (at 1 April of each year)	7,343	7,375	7,400	7,431	7,480

COUNCIL TAX CHARGES 2016/17

Including Water and Wastewater Charges

Property Valuation Band	Upper limit of Band £	Fraction of Band 'D'	Council Tax Charge 2016/17 £	Water & Wastewater Charge £	Total Combined Charge 2016/17 £	Total Combined Charge 2015/16 £
A	27,000	6/9ths	772.00	282.60	1,054.60	1,050.22
B	35,000	7/9ths	900.67	329.70	1,230.37	1,225.26
C	45,000	8/9ths	1,029.33	376.80	1,406.13	1,400.29
D	58,000	9/9ths	1,158.00	423.90	1,581.90	1,575.33
E	80,000	11/9ths	1,415.33	518.10	1,933.43	1,925.40
F	106,000	13/9ths	1,672.67	612.30	2,284.97	2,275.48
G	212,000	15/9ths	1,930.00	706.50	2,636.50	2,625.55
H	Over 212,000	18/9ths	2,316.00	847.80	3,163.80	3,150.66

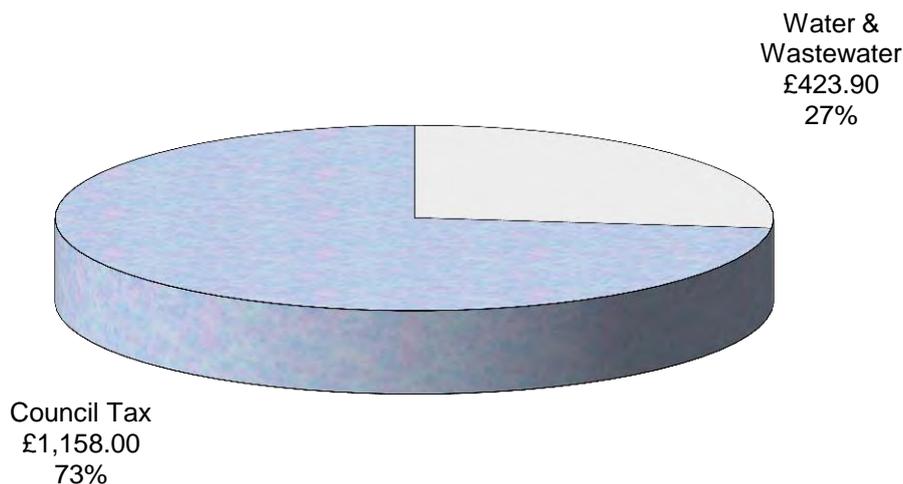
Council Tax Charges have not increased.

Water and Wastewater charges have increased by 1.6%

The Council is not responsible for setting Water and Wastewater charges but is required by law to include in its bill the charges made by Scottish Water for Water and Wastewater Services. The level of the charges is set by Scottish Water and is subject to scrutiny by the Water Industry Commissioner for Scotland and the Scottish Government.

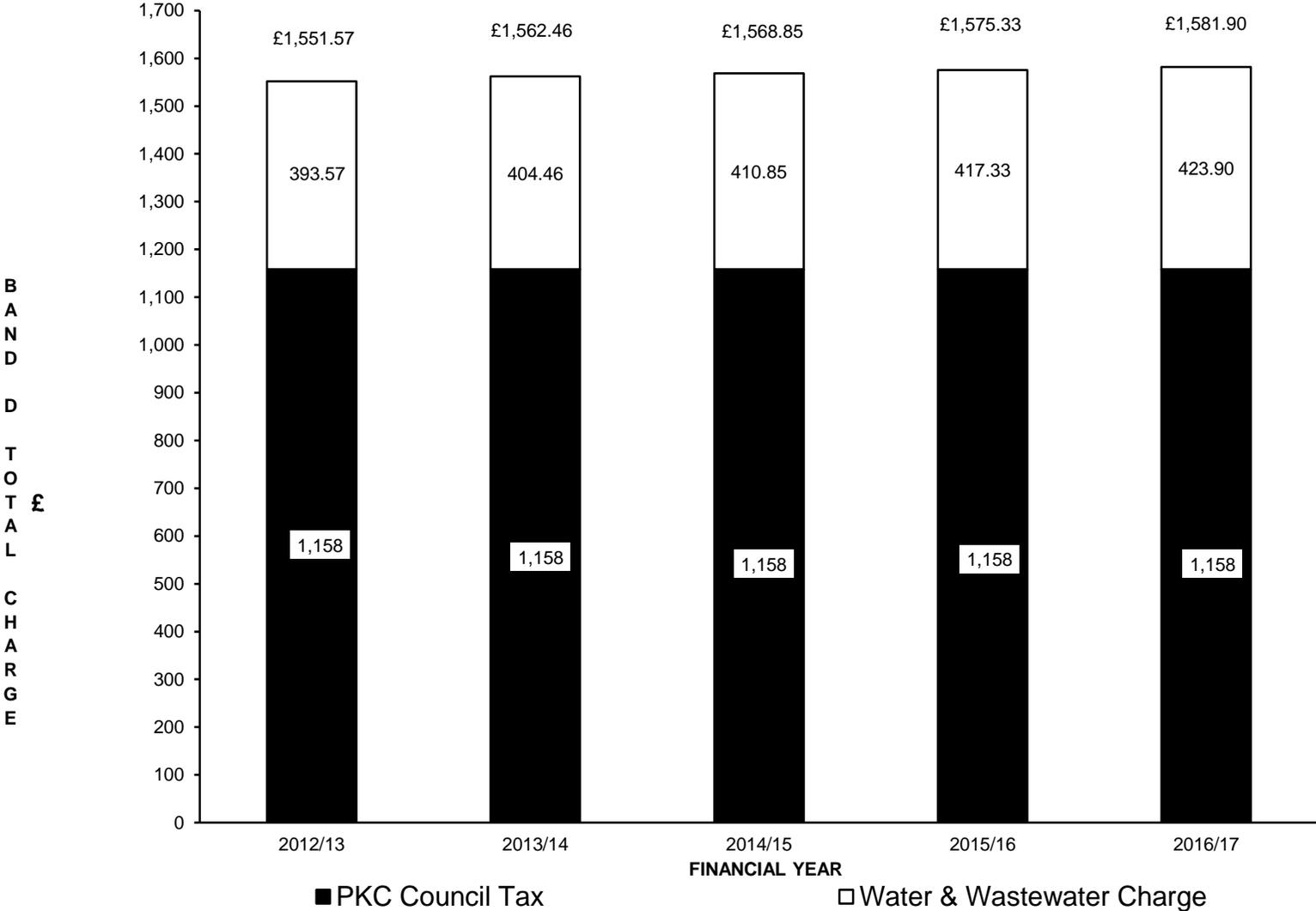
Council Tax inc. Water & Wastewater Charges 2016/17

Split of Band D bill between Perth & Kinross Council and Scottish Water



**PERTH & KINROSS COUNCIL TAX
2012/13 to 2016/17**

INC WATER & WASTEWATER CHARGES COLLECTED ON BEHALF OF SCOTTISH WATER



BUDGETED STAFF 2016/17 (Full Time Equivalent)

Service	Teachers	Other Council Staff	Total
Education & Children's Services	1,418.9	1,129.5	2,548.4
Housing & Community Care Services	-	1,095.1	1,095.1
The Environment Service	-	819.6	819.6
Corporate & Democratic Services	-	282.3	282.3
TOTAL	1,418.9	3,326.5	4,745.4

Notes:

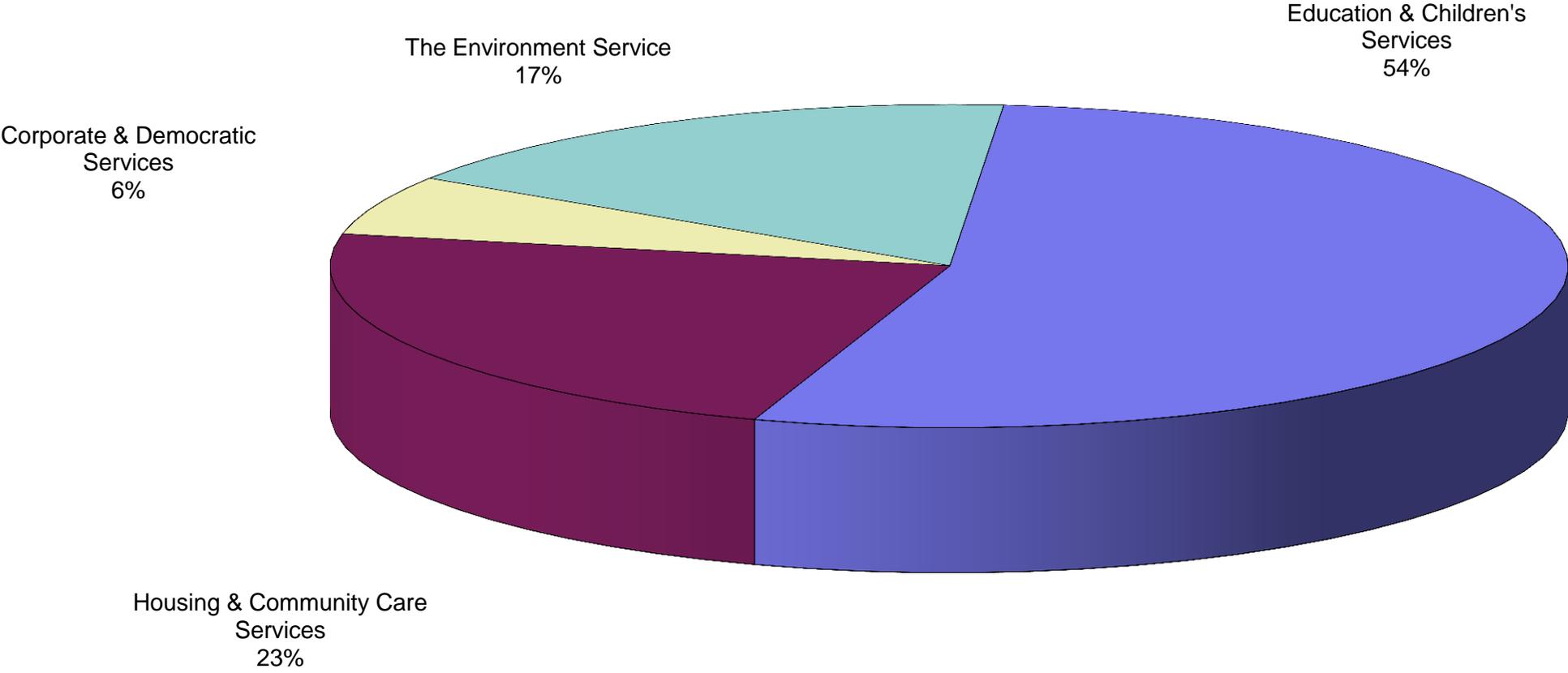
The following abbreviations are standard throughout the Budget Volume.

FT = Full Time

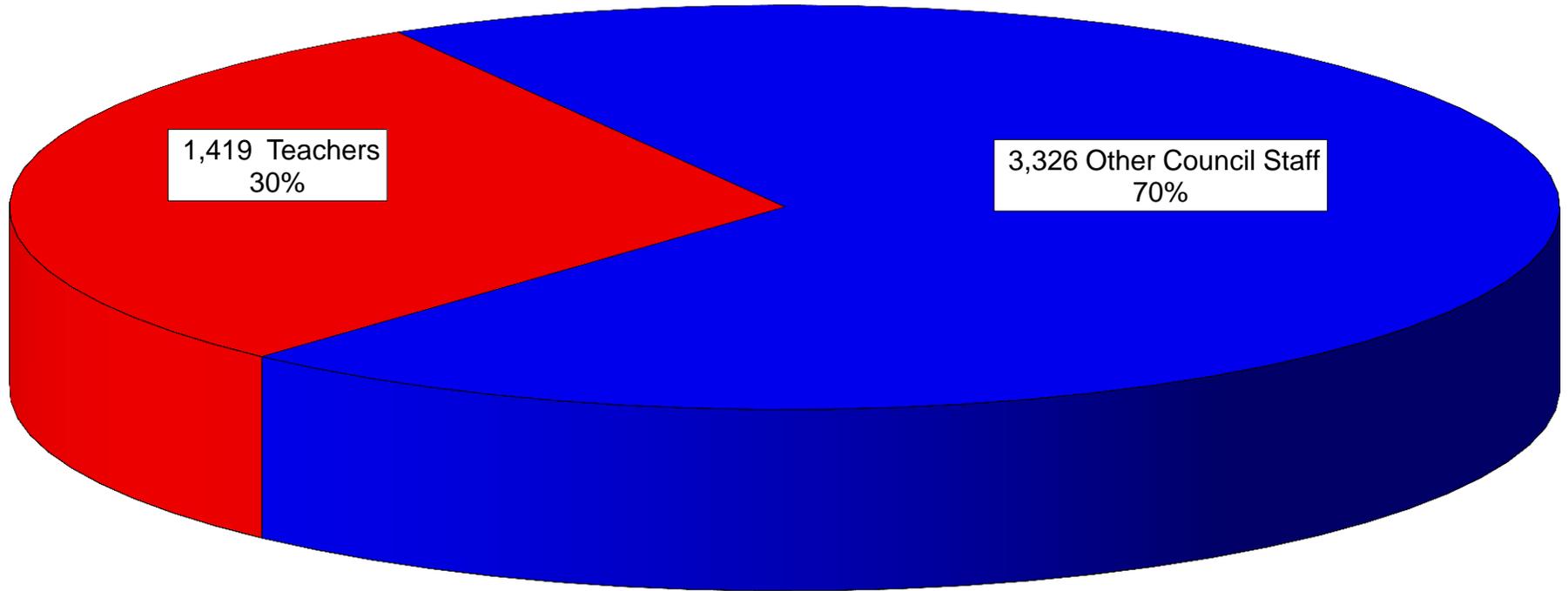
PT = Part Time

FTE = Full Time Equivalent

BUDGETED STAFF BY SERVICE 2016/17 (Full Time Equivalent)



BUDGETED STAFF BY CATEGORY 2016/17 (Full Time Equivalent)



2016/17 REVENUE BUDGET - GENERAL FUND

SUBJECTIVE ANALYSIS OF BUDGETED NET SERVICE EXPENDITURE

		2016/17 TOTAL £'000
STAFF COSTS		
Chief Officials	-Gross Pay	1,963
	-Supn	334
	-NI	249
Single Status	-Gross Pay	80,726
	-Supn	13,666
	-NI	6,900
Craft Workers	-Gross Pay	427
	-Supn	73
	-NI	39
Councillors	-Gross Pay	802
	-Supn	106
	-NI	74
Teachers	-Gross Pay	54,874
	-Supn	9,429
	-NI	5,761
Teachers Pensions		257
Overtime		696
Supply Cover		1,416
Slippage		(4,875)
Other Staff Costs		5,263
TOTAL STAFF COSTS		178,180
PROPERTY COSTS		
Non Domestic Rates		6,937
Energy		4,321
Unitary Charge		15,563
Property Insurance		457
Cleaning		2,869
Water		906
Property Maintenance		5,231
Other Property Costs		8,774
TOTAL PROPERTY COSTS		45,058
SUPPLIES & SERVICES		
Catering		3,973
Admin Insurance		364
Other Supplies & Services		23,726
TOTAL SUPPLIES & SERVICES		28,063
TRANSPORT COSTS		
Travel & Subsistence		796
Car Allowances		587
Contract Car Hire		134
Vehicle Maintenance		146
Pupil Transport		7,550
Other Transport Costs		7,990
TOTAL TRANSPORT COSTS		17,203
TRANSFER PAYMENTS		32,395
THIRD PARTY PAYMENTS		93,294
SUPPORT SERVICES		3,037
CAPITAL FINANCING/CAPITAL CHARGES		4,235
CFCR		0
GROSS EXPENDITURE		401,465
INCOME		
Internal Recharges		14,621
Other Grant Income/Subsidy		45,866
Fees & Charges		29,989
Contract Income/External Work		1,430
GROSS INCOME		91,906
NET SERVICE EXPENDITURE		309,559

EDUCATION & CHILDREN'S SERVICES

SUMMARY

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	537
-Gross Pay	92
-Supn	66
-NI	27,361
Single Status	4,609
-Gross Pay	2,023
-NI	54,874
Teachers	9,429
-Gross Pay	5,761
-NI	257
Pensions	5
Overtime	1,416
Supply Cover	(2,653)
Slippage	485
Other Staff Costs	104,262
TOTAL STAFF COSTS	
PROPERTY COSTS	
Non Domestic Rates	5,247
Energy Costs	6
Unitary Charge	15,563
Property Insurance	441
Cleaning	2,577
Metered Water	0
Property Maintenance	340
Other Property Costs	2,986
TOTAL PROPERTY COSTS	27,160
SUPPLIES & SERVICES	
Catering	3,934
Admin Insurance	0
Other Supplies & Services	6,113
TOTAL SUPPLIES & SERVICES	10,047
TRANSPORT COSTS	
Travel & Subsistence	72
Transport Insurance	0
Car Allowances	443
Contract Car Hire	0
Vehicle Maintenance	146
Pupil Transport	7,550
Other Transport Costs	171
TOTAL TRANSPORT COSTS	8,382
TRANSFER PAYMENTS	106
THIRD PARTY PAYMENTS	
Payments to Contractors	1,174
Other Third Party Payments	22,197
TOTAL THIRD PARTY PAYMENTS	23,371
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	696
CFCR	0
GROSS EXPENDITURE	174,024
INCOME	
Internal Recharges	165
Other Grant Income/Subsidy	702
Fees & Charges	3,938
Contract Income/External Work	0
GROSS INCOME	4,805
NET EXPENDITURE	169,219

Education & Children's Services comprises of Education Services, Public Service Reform, Culture and Community Development, Children and Families Services and Business & Resource Services. The Service has budgeted for approximately 2,548 full time equivalent staff including permanent, temporary and supply teaching staff.

Other staff such as Psychologists, Social Workers, Community Learning Workers and Support Staff are also employed within Education & Children's Services.

Education & Children's Services manage a diverse range of community facilities including community campuses; offices; learning and family centres; and schools.

In co-operation with other council services, and other partner agencies, Education & Children's Services currently manage and maintain 123 establishments.

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - NURSERY

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	-Gross Pay	0
	-Supn	0
	-NI	0
Single Status	-Gross Pay	5,071
	-Supn	860
	-NI	327
Teachers	-Gross Pay	1,473
	-Supn	253
	-NI	147
Pensions		0
Overtime		0
Supply Cover		139
Slippage		(207)
Other Staff Costs		5
TOTAL STAFF COSTS		8,068

PROPERTY COSTS

Non Domestic Rates		16
Energy Costs		0
Unitary Charge		0
Property Insurance		0
Cleaning		20
Metered Water		0
Property Maintenance		2
Other Property Costs		31
TOTAL PROPERTY COSTS		69

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		582
TOTAL SUPPLIES & SERVICES		582

TRANSPORT COSTS

Travel & Subsistence		22
Transport Insurance		0
Car Allowances		39
Contract Car Hire		0
Vehicle Maintenance		0
Pupil Transport		0
Other Transport Costs		6
TOTAL TRANSPORT COSTS		67

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		1,707
TOTAL THIRD PARTY PAYMENTS		1,707

SUPPORT SERVICES

Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPORT SERVICES		0

CAPITAL FINANCING/CAPITAL CHARGES

		0
--	--	---

CFCR

		0
--	--	---

GROSS EXPENDITURE

		10,493
--	--	--------

INCOME

Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		650
Contract Income/External Work		0
GROSS INCOME		650

NET EXPENDITURE

		9,843
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Education & Children's Services is committed to the provision of high quality early learning and childcare throughout Perth & Kinross.

The service operates an education philosophy based on innovation, improvement, inclusion and effective partnership which will raise standards of attainment and achievement for all young people.

Budgetary provision is made for 217 full-time and 2,254 part-time pupils in 47 nursery classes including the City of Perth Early Childhood Centre.

Nursery classes in schools are within the Devolved School Management Scheme.

Early learning and childcare is delivered in nursery by staff teams including early years childhood practitioners, play assistants and teachers.

Early learning and childcare is also available through commissioned places provided by partner providers in the voluntary, private and independent sectors.

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - PRIMARY

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	-Gross Pay	81
	-Supn	14
	-NI	10
Single Status	-Gross Pay	3,223
	-Supn	549
	-NI	160
Teachers	-Gross Pay	24,666
	-Supn	4,245
	-NI	2,559
Pensions		0
Overtime		0
Supply Cover		597
Slippage		(916)
Other Staff Costs		57
TOTAL STAFF COSTS		35,245

PROPERTY COSTS

Non Domestic Rates		2,156
Energy Costs		0
Unitary Charge		3,174
Property Insurance		0
Cleaning		1,437
Metered Water		0
Property Maintenance		145
Other Property Costs		152
TOTAL PROPERTY COSTS		7,064

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		1,240
TOTAL SUPPLIES & SERVICES		1,240

TRANSPORT COSTS

Travel & Subsistence		4
Transport Insurance		0
Car Allowances		104
Contract Car Hire		0
Vehicle Maintenance		0
Pupil Transport		1,597
Other Transport Costs		6
TOTAL TRANSPORT COSTS		1,711

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		56
TOTAL THIRD PARTY PAYMENTS		56

SUPPORT SERVICES

Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPORT SERVICES		0

CAPITAL FINANCING/CAPITAL CHARGES

		0
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CFCR

		0
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GROSS EXPENDITURE

		45,316
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INCOME

Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		0
Contract Income/External Work		0
GROSS INCOME		0

NET EXPENDITURE

		45,316
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There are 71 primary schools and 4 all through nursery, primary and secondary schools. 2 primary schools are mothballed and have 0 pupils. Schools vary in pupil roll from 6 up to almost 444.

The service operates an education philosophy based on innovation, improvement and effective partnership which will raise standards of attainment and achievement for all young people.

The emphasis in primary schools is on improving learning, teaching and the curriculum to meet the needs of our pupils. All schools strive to raise attainment in literacy and numeracy through providing an appropriate broad and balanced curriculum. The main context for improving learning and teaching and developing the curriculum is Curriculum for Excellence; this is supported by national and local guidance for education 3-18.

Teachers working in primary schools on a full-time or part-time basis work in partnership with primary support staff, early childhood practitioners and facilities staff. Planned opportunities for continuous professional development are available to all staff.

All primary schools are within the Devolved School Management Scheme.

EDUCATION & CHILDREN'S SERVICES

DAY SCHOOLS - SECONDARY

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	-Gross Pay	81
	-Supn	14
	-NI	10
Single Status	-Gross Pay	3,270
	-Supn	553
	-NI	252
Teachers	-Gross Pay	24,443
	-Supn	4,195
	-NI	2,609
Pensions		0
Overtime		2
Supply Cover		344
Slippage		(722)
Other Staff Costs		73
TOTAL STAFF COSTS		35,124

PROPERTY COSTS

Non Domestic Rates		2,903
Energy Costs		0
Unitary Charge		12,389
Property Insurance		0
Cleaning		953
Metered Water		0
Property Maintenance		180
Other Property Costs		187
TOTAL PROPERTY COSTS		16,612

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		2,395
TOTAL SUPPLIES & SERVICES		2,395

TRANSPORT COSTS

Travel & Subsistence		1
Transport Insurance		0
Car Allowances		96
Contract Car Hire		0
Vehicle Maintenance		146
Pupil Transport		4,624
Other Transport Costs		8
TOTAL TRANSPORT COSTS		4,875

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		809
TOTAL THIRD PARTY PAYMENTS		809

SUPPORT SERVICES

Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPORT SERVICES		0

CAPITAL FINANCING/CAPITAL CHARGES

		265
--	--	-----

CFCR

		0
--	--	---

GROSS EXPENDITURE

		60,080
--	--	--------

INCOME

Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		534
Contract Income/External Work		0
GROSS INCOME		534

NET EXPENDITURE

		59,546
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There are 6 secondary schools and 4 all through (primary and secondary) schools. All of the schools have special provision, units or support systems which provide for pupils who have additional support needs.

The service maintains an educational philosophy based on self evaluation, continuous improvement and effective partnership working to raise standards of attainment and achievement for all young people.

The Community Link Worker Team provide support to vulnerable young people and their families.

The Music Tuition Service delivers instrumental tuition in schools and supports young people through local orchestras and the Youth Music Initiative.

All schools are actively involved in raising levels of attainment and providing opportunities for wider achievement within the context of the national policy on Curriculum for Excellence. The emphasis in secondary schools is on improving the quality of learning and teaching and providing an appropriate and flexible curriculum to meet the needs of all learners and ensure that young people can be successful learners, effective contributors, responsible citizens and confident individuals. This is supported by the development of specific policies and guidelines and opportunities for staff development.

Secondary school provision will continue to be enriched by work undertaken in the areas of enterprise, vocational, environmental and careers education so that skills for learning, life and work can be enhanced.

All secondary schools are within the Devolved School Management Scheme.

EDUCATION & CHILDREN'S SERVICES

SPECIAL SECTOR

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	3,702
-Gross Pay	618
-Supn	177
-NI	411
Teachers	3,982
-Gross Pay	677
-Supn	411
-NI	0
Pensions	0
Overtime	0
Supply Cover	224
Slippage	(190)
Other Staff Costs	2
TOTAL STAFF COSTS	9,603
PROPERTY COSTS	
Non Domestic Rates	55
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	80
Metered Water	0
Property Maintenance	2
Other Property Costs	10
TOTAL PROPERTY COSTS	147
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	146
TOTAL SUPPLIES & SERVICES	146
TRANSPORT COSTS	
Travel & Subsistence	17
Transport Insurance	0
Car Allowances	31
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	1,329
Other Transport Costs	5
TOTAL TRANSPORT COSTS	1,382
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	2,639
TOTAL THIRD PARTY PAYMENTS	2,639
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	372
CFCR	
	0
GROSS EXPENDITURE	14,289
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	118
Contract Income/External Work	0
GROSS INCOME	118
NET EXPENDITURE	14,171

Special Provision

Education & Children's Services is committed to a policy of including children and young people who have additional support needs within local schools wherever possible.

There are over 250 children and young people with additional support needs in specialist enhanced provision.

Provision is made for these children and young people within mainstream or designated nursery places, nursery schools, supported places in primary and secondary schools and special schools.

The fragmentation of pupil placement necessitates mobility of teaching and ancillary staff, adaptation of school buildings, staff development and a ready availability of technology aids and equipment.

Fairview School is a day special school. This school is within the Devolved School Management Scheme.

Educational Psychology Service

The Educational Psychology Service is a statutory professional advisory and support service. Psychologists play a significant role in the assessment of children with additional support needs. The service works with children and young people from pre-school to post-school, and with their families. The service allocates a link Psychologist for each educational establishment and is a key support in responding to any critical incidents. The service contributes to the professional development of teachers through providing training and through research contributes to the development of policy and practice. The service provides information and advice directly to parents, provides reports to the Additional Support Needs Panel and interfaces with Child and Community Health Services.

EDUCATION & CHILDREN'S SERVICES

CHILDREN AND FAMILIES SERVICES

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	88
-Gross Pay	88
-Supn	15
-NI	10
Single Status	7,180
-Gross Pay	7,180
-Supn	1,212
-NI	704
Teachers	42
-Gross Pay	42
-Supn	7
-NI	4
Pensions	0
Overtime	0
Supply Cover	42
Slippage	(245)
Other Staff Costs	320
TOTAL STAFF COSTS	9,379
PROPERTY COSTS	
Non Domestic Rates	63
Energy Costs	6
Unitary Charge	0
Property Insurance	0
Cleaning	32
Metered Water	0
Property Maintenance	5
Other Property Costs	77
TOTAL PROPERTY COSTS	183
SUPPLIES & SERVICES	
Catering	27
Admin Insurance	0
Other Supplies & Services	548
TOTAL SUPPLIES & SERVICES	575
TRANSPORT COSTS	
Travel & Subsistence	20
Transport Insurance	0
Car Allowances	91
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	135
TOTAL TRANSPORT COSTS	246
TRANSFER PAYMENTS	46
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	7,076
TOTAL THIRD PARTY PAYMENTS	7,076
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	17,505
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	159
Contract Income/External Work	0
GROSS INCOME	159
NET EXPENDITURE	17,346

This budget supports Children and Families Services.

The Council has a wide range of duties and responsibilities under statutory direction to safeguard and promote the welfare of children in the area who are in need; to promote the upbringing of such children by their families and to provide a range and level of services appropriate to these needs.

These services include:

- assessment of need
- duty system to deal with new referrals for support and advice
- protection of children and young people from abuse and neglect
- provision of services to meet assessed needs of children within early years
- support for children with disabilities, their parents and for those affected by disability
- services to Courts and Children's Hearings
- support programmes for children subject to Supervision Requirements
- foster care, permanency planning and adoption service for 'Looked after' children, including fulfilling responsibilities of the Adoption Agency
- residential care for looked after children
- commissioning of relevant services from the voluntary and independent sector
- Throughcare and Aftercare services
- lead on integrated Children's Services planning
- development of Corporate Parenting agenda

EDUCATION & CHILDREN'S SERVICES

BUSINESS & RESOURCE SERVICES

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	206
-Gross Pay	206
-Supn	35
-NI	26
Single Status	3,721
-Gross Pay	3,721
-Supn	600
-NI	297
Teachers	79
-Gross Pay	79
-Supn	14
-NI	10
Pensions	257
Overtime	3
Supply Cover	34
Slippage	(301)
Other Staff Costs	25
TOTAL STAFF COSTS	5,006
PROPERTY COSTS	
Non Domestic Rates	18
Energy Costs	0
Unitary Charge	0
Property Insurance	441
Cleaning	0
Metered Water	0
Property Maintenance	5
Other Property Costs	55
TOTAL PROPERTY COSTS	519
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	499
TOTAL SUPPLIES & SERVICES	499
TRANSPORT COSTS	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	63
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	69
TRANSFER PAYMENTS	60
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	248
TOTAL THIRD PARTY PAYMENTS	248
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	59
CFCR	0
GROSS EXPENDITURE	6,460
INCOME	
Internal Recharges	165
Other Grant Income/Subsidy	0
Fees & Charges	70
Contract Income/External Work	0
GROSS INCOME	235
NET EXPENDITURE	6,225

Business & Resource Services

Business Services provide key support functions to front line services in ECS. These functions provide comprehensive support to pupils, parents, families and managers.

Resource Services ensure that forward planning of the Service's property estate is carried out effectively and efficiently to provide buildings which are fit for the provision of modern public services. They also provide project support for capital projects to all establishments and lead on Business Continuity for the service. Contract Management support & guidance is also provided to managers.

Financial Services support the Service in its financial responsibilities. This includes providing support with the Service's budget process and reporting the financial position. Processing payments and raising invoices to collect Service income including Fostercare Payments, Education Maintenance Allowance payments and collection of Music Tuition fees.

Management of the Janitorial Service and School Crossing Patrollers is also provided.

EDUCATION & CHILDREN'S SERVICES

CATERING SERVICE

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	233
-Gross Pay	40
-Supn	14
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(5)
Other Staff Costs	0
TOTAL STAFF COSTS	282
PROPERTY COSTS	
Non Domestic Rates	4
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	97
TOTAL PROPERTY COSTS	101
SUPPLIES & SERVICES	
Catering	3,907
Admin Insurance	0
Other Supplies & Services	333
TOTAL SUPPLIES & SERVICES	4,240
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	3
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	5
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	1,174
Other Third Party Payments	7
TOTAL THIRD PARTY PAYMENTS	1,181
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	5,809
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	2,400
Contract Income/External Work	0
GROSS INCOME	2,400
NET EXPENDITURE	3,409

The School Meals Service is managed by the Catering Support Team within Education and Children's Services. Delivery of the service is undertaken by our operational partners, Tayside Contracts.

The service includes provision of a lunchtime operation offering a variety of foods that meet the food and nutritional standards required for nursery, primary and secondary pupils. A cash cafeteria system operates in secondary schools where a range of healthier food choices are provided at both break and lunch times.

Electronic pre-orderings systems in our largest primary schools (soon to be in all schools), coupled with the introduction of online payments for schools, provide both pupils and parents/guardians with good digital choices in this traditional service.

Support, advice and development are provided to a range of stakeholders in the delivery of appropriate and improving food services in accordance with both the requirements of the Schools (Health Promotion and Nutrition) (Scotland) Act 2007 and the new curriculum Health & Wellbeing outcomes.

Free School Meals are available to all Primary 1 to Primary 3 pupils.

Income detailed under charges represents monies collected from pupils and staff. The charges for 2016/17 for a standard meal are as follows:

Primary	£2.00
Secondary	£2.15
Adults	£3.20

Breakfast Club services operate in 16 schools.

EDUCATION & CHILDREN'S SERVICES

GRANTS AND INITIATIVES

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	76
-Gross Pay	13
-Supn	6
-NI	6
Teachers	189
-Gross Pay	38
-Supn	21
-NI	21
Pensions	0
Overtime	0
Supply Cover	36
Slippage	0
Other Staff Costs	2
TOTAL STAFF COSTS	381
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	93
TOTAL SUPPLIES & SERVICES	93
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	3
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	3
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	10
TOTAL THIRD PARTY PAYMENTS	10
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	487
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	702
Fees & Charges	0
Contract Income/External Work	0
GROSS INCOME	702
NET EXPENDITURE	(215)

Education & Children's Services receive a number of specific and special grants for particular initiatives. These include Active Schools, Youth Music, Gaelic Education and Education Maintenance Allowance.

Sportscotland provides funding to support the Active Schools initiative within Primary and Secondary Schools. This initiative supports the development of a national framework of professionals responsible for recruiting and developing volunteers, coaches, leaders and teachers to deliver physical activity before, during and after school as well as developing and building capacity in the wider community.

Funding is received from Creative Scotland for the Youth Music Initiative which provides all children the opportunity to access one year's free music tuition by the time they reach 16.

The Scottish Government provide funding to PKC to enable the teaching of the Gaelic Language or teaching other subjects in Gaelic.

Education Maintenance Allowance funding is provided by the Scottish Government for the purpose of providing means-tested financial support to encourage young people from low income households to remain in non advanced post compulsory education.

Funding is also received from various other organisations such as NHS and the Local Action Fund. Funding from these and other funding providers enables the Service to deliver various activities including educational and health promotion.

The net expenditure represents the Council's contribution towards projects part funded through Grants and the income budget for Gaelic held by the Corporate and Democratic Services.

EDUCATION & CHILDREN'S SERVICES

PUBLIC SERVICE REFORM, CULTURE AND COMMUNITY DEVELOPMENT

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 81
	-Supn 14
	-NI 10
Single Status	-Gross Pay 885
	-Supn 164
	-NI 86
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	0
Overtime	0
Supply Cover	0
Slippage	(67)
Other Staff Costs	1
TOTAL STAFF COSTS	1,174
PROPERTY COSTS	
Non Domestic Rates	32
Energy Costs	0
Unitary Charge	0
Property Insurance	0
Cleaning	55
Metered Water	0
Property Maintenance	1
Other Property Costs	2,377
TOTAL PROPERTY COSTS	2,465
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	277
TOTAL SUPPLIES & SERVICES	277
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	13
Contract Car Hire	0
Vehicle Maintenance	0
Pupil Transport	0
Other Transport Costs	11
TOTAL TRANSPORT COSTS	24
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	9,645
TOTAL THIRD PARTY PAYMENTS	9,645
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	13,585
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	7
Contract Income/External Work	0
GROSS INCOME	7
NET EXPENDITURE	13,578

This Division comprises the corporate Community Planning and Community Empowerment Teams and Communities Services including Gaelic. The Division also oversee the commissioning and monitoring of services from three charitable Trusts which deliver sport and active recreation, and culture. In addition, the Division leads significant cultural projects including the redevelopment of Perth Theatre and the bid for Perth to become UK City of Culture 2021; and manages key relationships with other partners including Pitlochry Festival Theatre.

The Corporate Community Planning Team provides policy advice to the Council and the CPP Board on Community Planning, including the development of new local Community Planning arrangements, and wider Public Service Reform. It monitors delivery performance of the Local Outcomes Improvement Plan (formerly the Single Outcome Agreement) and provides senior secretariat support to the CPP Board. It also supports the CPP Community Empowerment Working Group and leads on the community empowerment agenda for the Council as a whole.

Communities Services comprises all community development and engagement services including Adult and Family Learning and Community Capacity Building. The Communities teams are locality based across North and South Perth, Strathearn, Highland Perthshire, Eastern Perthshire and Kinross.

Gaelic Development comprises oversight and monitoring of the Council's statutory Gaelic Development Plan; delivery of adult and community learning in Gaelic; and advising on the delivery of Gaelic Medium Education and Gaelic education at primary and secondary school level.

Live Active Leisure delivers sport and active recreation on behalf of the Council. The Sports Development team, as part of Live Active Leisure, works with local community sports clubs, schools and others to promote participation and performance in all aspects of sport across Perth & Kinross. Live Active Leisure also delivers the Active Schools programme on behalf of the Council to increase participation and enjoyment of sport by children and young people in school and through extra-curricular activities. The Outdoor Education team provides a range of opportunities designed to increase access to, and enjoyment of, the unique natural environment. It also manages the Council's two Outdoor Centres.

Horsecross Arts delivers performing arts and manages Perth Theatre and Perth Concert Hall on behalf of the Council. It delivers performing arts programmes in theatre, classical and contemporary music, dance and other art forms.

Culture Perth and Kinross delivers libraries, archives, local studies, museum and gallery services and arts development services on behalf of the Council. It is responsible for collections of nationally recognised significance and operates 3 museums. The Library Service operates 12 libraries including the AK Bell Library, which houses Archives and Local Studies; as well as a mobile library service operating 4 routes in rural areas. The Arts Development team offers development opportunities in a range of arts disciplines including dance and also supports local community arts and arts festivals.

HOUSING & COMMUNITY CARE

SUMMARY

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	449
-Gross Pay	77
-Supn	55
-NI	23,981
Single Status	4,084
-Gross Pay	2,069
-Supn	0
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	26
Overtime	2,097
Other Staff Costs	(1,127)
Slippage	31,711
TOTAL STAFF COSTS	31,711
PROPERTY COSTS	
Non Domestic Rates	98
Energy Costs	63
Property Insurance	3
Cleaning	102
Metered Water	0
Property Maintenance	60
Other Property Costs	1,824
TOTAL PROPERTY COSTS	2,150
SUPPLIES & SERVICES	
Catering	6
Admin Insurance	140
Other Supplies & Services	2,331
TOTAL SUPPLIES & SERVICES	2,477
TRANSPORT COSTS	
Travel & Subsistence	583
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	886
TOTAL TRANSPORT COSTS	1,469
TRANSFER PAYMENTS	32,097
THIRD PARTY PAYMENTS	
Payments to Contractors	4
Other Third Party Payments	54,277
TOTAL THIRD PARTY PAYMENTS	54,281
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	79
CFCR	0
GROSS EXPENDITURE	124,264
INCOME	
Internal Recharges	1,146
Other Grant Income/Subsidy	31,931
Fees & Charges	11,872
Resource Transfer	12,813
Contract Income/External Work	0
TOTAL INCOME	57,762
NET EXPENDITURE	66,502

This page shows the summary budget for Housing & Community Care.

Perth and Kinross Integrated Joint Board (IJB) assumed responsibility for adult social care and a range of health services from 1 April 2016. *(For more information see Revenue Foreword)*

Detailed information for Community Care and Housing (General Fund) is provided on the following pages.

Housing & Community Care's vision is:

We're committed to the council's aim that Perth & Kinross should be a vibrant, successful place where people can enjoy a safe, secure and healthy environment, and where they're nurtured and supported as individuals and communities.

Our five service objectives are:

- Provide more and better housing throughout Perth & Kinross.
- Help people to keep living in their own homes and leading lives that are acceptable to them and the community around them.
- Help communities to grow and individuals to develop so that people can live safely in strong, healthy communities.
- Look after homeless people, and vulnerable adults and families, with proper housing, support and protection.
- Spend our money wisely and provide the best service possible, in a way that involves everyone who either benefits or contributes.

We work with people who are disabled, in poor health, socially excluded or disadvantaged in other ways. We look after them as residents and tenants, make sure that they have access to high quality affordable housing, and help to rebuild communities. We also support vulnerable people who may be the victims of social inequality by helping and encouraging them to develop their own potential, take responsibility for their own welfare and to be independent.

Our work ranges from assessing people's needs and taking care of vulnerable individuals and families, to providing the necessary safeguards for people who may be a risk to themselves or others. We also administer housing and council tax benefits and offer advice in relation to improvements, repairs and adaptations for people who own their homes.

**HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
OLDER PEOPLE**

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	9,609
-Gross Pay	1,637
-Supn	766
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	0
Slippage	0
TOTAL STAFF COSTS	12,012
PROPERTY COSTS	
Non Domestic Rates	9
Energy Costs	2
Property Insurance	0
Cleaning	16
Metered Water	0
Property Maintenance	10
Other Property Costs	416
TOTAL PROPERTY COSTS	453
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	395
TOTAL SUPPLIES & SERVICES	395
TRANSPORT COSTS	
Travel & Subsistence	363
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	363
TRANSFER PAYMENTS	3
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	30,440
TOTAL THIRD PARTY PAYMENTS	30,440
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	43,666
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	4,155
Resource Transfer	0
TOTAL INCOME	4,155
NET EXPENDITURE	39,511

As part of its Care in the Community strategy, Community Care provides a wide range of services for older people, including the following:-

Community Support Services

Locality Community Care teams support people to decide what they want to improve about their situation and the support they need to do so. This motivates people to achieve their potential by determining their own goals, and realising them through the support of the community, their families, and a range of Council and Voluntary Sector resources and services. Monitoring and reviewing change and risk is part of the process. Equipment and adaptations to the person's home environment to maintain independence is an integral part of the service. Where people are no longer able to remain at home, social workers work with them and their families to facilitate admission to an appropriate care home.

In addition Social Workers undertake supervision of private guardians and provide guardianship supervision for people being cared for under the Adults with Incapacity (Scotland) Act 2007.

Social Workers also act as Council Officers under the Adult Support and Protection (Scotland) Act 2007 and in partnership with other agencies and adults at risk of harm to ensure they are safe.

Care at Home

Care at home is provided through Reablement and Mainstream provision of personal care support to older people. Direct Payments play a significant part in ensuring that people have the independence to organise their own care and the support to engage in social and community activity where required.

Telecare

An ever increasing range of electronic and technical devices can be fitted and linked to a personal responder service to support independence at home and reduce the risk of harm.

Day Services / Opportunities

Day Centre Services are provided and commissioned in a number of centres across Perth & Kinross. This extends to the provision of transport to enable the attendance of the most frail and vulnerable. These centres play an important role in preventing isolation, promoting mental health and physical well-being and providing respite for carers. There is now a greater emphasis on introducing people to activities already taking place in the community and supporting individuals and small groups to decide how they want to spend their time, following the national agenda around personalisation.

Care Homes

The Service runs care homes in Perth, Aberfeldy and Auchterarder where people who can no longer live in their own home receive the support and care that they need. Care extends to the end of life in conjunction with the Community Nursing Service. People are supported to continue with their own interests as far as possible and relatives are welcome to play a part in their care if they wish. The service also purchases a significant number of care home placements from the private and voluntary sector.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
PEOPLE WITH A PHYSICAL OR SENSORY IMPAIRMENT

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	817
-Gross Pay	139
-Supn	76
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	8
Slippage	0
TOTAL STAFF COSTS	1,040
PROPERTY COSTS	
Non Domestic Rates	16
Energy Costs	0
Property Insurance	1
Cleaning	5
Metered Water	0
Property Maintenance	0
Other Property Costs	27
TOTAL PROPERTY COSTS	49
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	152
TOTAL SUPPLIES & SERVICES	152
TRANSPORT COSTS	
Travel & Subsistence	62
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	62
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	1,846
TOTAL THIRD PARTY PAYMENTS	1,846
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	3,149
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	537
Resource Transfer	0
TOTAL INCOME	537
NET EXPENDITURE	2,612

As part of its Care in the Community strategy, Community Care provides a wide range of services for people with a physical or sensory impairment, including the following:-

Community Support Services

Locality Community Care teams support people to decide what they want to improve about their situation and the support they need to do so. This motivates people to achieve their potential by determining their own goals, and realising them through the support of the community, their families, and a range of Council and Voluntary Sector resources. Monitoring and reviewing change and risk is part of the process as is the provision of adaptations to the person's home environment to maintain independence. Where people are no longer able to remain at home, social workers work with them and their families to facilitate admission to an appropriate care home.

People with sensory impairment received a similar service from the Perth & Kinross Society for the Blind and the Tayside Association for the Deaf, commissioned by the Council through Service Level Agreements.

Social Workers also act as Council Officers under the Adult Support and Protection (Scotland) Act 2007 and in partnership with other agencies deliver services to adults at risk of harm to ensure they are safe.

Care at Home

Care at Home is provided through Reablement and Mainstream provision of personal care support to people with physical disability. Direct Payments play a significant part in ensuring that people have the independence to organise their own care and the support to engage in social and community activity where required.

Telecare

An ever increasing range of electronic and technical devices can be fitted and linked to a personal responder service to support independence at home and reduce the risk of harm.

Day Services / Opportunities

Day Centre Services are provided and commissioned in a number of centres across Perth and Kinross. This extends to the provision of transport to enable the attendance of the most frail and vulnerable. These centres play an important role in preventing isolation, promoting mental health and physical well-being and providing respite for carers. There is now a greater emphasis on introducing people to activities already taking place in the community and supporting individuals and small groups to decide how they want to spend their time following the national agenda around personalisation.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
PEOPLE WITH LEARNING DISABILITIES

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 2,656
	-Supn 451
	-NI 211
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	0
Overtime	0
Other Staff Costs	173
Slippage	0
TOTAL STAFF COSTS	3,491
PROPERTY COSTS	
Non Domestic Rates	3
Energy Costs	2
Property Insurance	0
Cleaning	5
Metered Water	0
Property Maintenance	6
Other Property Costs	51
TOTAL PROPERTY COSTS	67
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	64
TOTAL SUPPLIES & SERVICES	64
TRANSPORT COSTS	
Travel & Subsistence	45
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	342
TOTAL TRANSPORT COSTS	387
TRANSFER PAYMENTS	1
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	13,522
TOTAL THIRD PARTY PAYMENTS	13,522
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	17,532
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	716
Resource Transfer	0
TOTAL INCOME	716
NET EXPENDITURE	16,816

Social Work Assessment Staff work with service users and their carers/families to identify their needs and the support they require.

Day care provision, respite care and supported living and residential/nursing home provision for people who cannot live safely in their own homes is provided or purchased as appropriate by the Service. We also support people to access Direct payments.

Direct day service provision is provided through day opportunities teams. There is also a training and employment team. We also have a day care centre of excellence for those with very complex disabilities.

The direction of the service is currently informed by the development of a Charter for Learning Disabilities, completed in conjunction with users and carers.

The service also currently commissions a short break respite service.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
PEOPLE WITH MENTAL HEALTH NEEDS

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 1,015
	-Supn 172
	-NI 95
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	0
Overtime	0
Other Staff Costs	5
Slippage	0
TOTAL STAFF COSTS	1,287
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	2
Property Insurance	0
Cleaning	2
Metered Water	0
Property Maintenance	0
Other Property Costs	56
TOTAL PROPERTY COSTS	60
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	50
TOTAL SUPPLIES & SERVICES	50
TRANSPORT COSTS	
Travel & Subsistence	31
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	31
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	2,860
TOTAL THIRD PARTY PAYMENTS	2,860
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	4,288
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	303
Resource Transfer	0
TOTAL INCOME	303
NET EXPENDITURE	3,985

Mental Health Social Work Services work in partnership with NHS Tayside in assessing need and providing support to people with a severe and/or enduring mental illness.

Social Work professionals within the Mental Health Team are now based in 3 Community Mental Health Team locations throughout Perthshire – Coupar Angus (north), Crieff (south) and Perth City. Each Community Mental Health Team has a senior practitioner who manages the social work staff within the team. The senior practitioners are qualified mental health officers and are responsible for carrying out statutory duties in line with all relevant mental health legislation as well as managing staff.

Additionally, the service currently employs senior practitioners in old age psychiatry and learning disabilities.

Day care services are provided in conjunction with partner agencies throughout Perth & Kinross.

The Mental Health Assessment Care Management and Day Care Services are currently undergoing a period of review.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
SUPPORT SERVICES

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	81
-Gross Pay	81
-Supn	14
-NI	9
Single Status	219
-Gross Pay	219
-Supn	37
-NI	26
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	629
Slippage	0
TOTAL STAFF COSTS	1,015
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	1
Admin Insurance	0
Other Supplies & Services	34
TOTAL SUPPLIES & SERVICES	35
TRANSPORT COSTS	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	50
TOTAL TRANSPORT COSTS	53
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	995
TOTAL THIRD PARTY PAYMENTS	995
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,098
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	1,431
Resource Transfer	12,813
TOTAL INCOME	14,244
NET EXPENDITURE	(12,146)

This section comprises Community Care Management and Resource Transfer Income.

Resource Transfer - As part of the process of transferring the balance of care from in-patient to care in the community NHS Tayside transferred resources to the Council. This allows the Council to commission alternative care and services to facilitate the resettlement of patients in the community. Most of the services funded by resource transfer are committed to funding professional staff, nursing home places and block contracts.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
PEOPLE WITH AN ADDICTION

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	-Gross Pay 0
	-Supn 0
	-NI 0
Single Status	-Gross Pay 595
	-Supn 100
	-NI 56
Teachers	-Gross Pay 0
	-Supn 0
	-NI 0
Pensions	0
Overtime	0
Other Staff Costs	0
Slippage	0
TOTAL STAFF COSTS	751
PROPERTY COSTS	
Non Domestic Rates	18
Energy Costs	0
Property Insurance	2
Cleaning	9
Metered Water	0
Property Maintenance	0
Other Property Costs	60
TOTAL PROPERTY COSTS	89
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	17
TOTAL SUPPLIES & SERVICES	17
TRANSPORT COSTS	
Travel & Subsistence	17
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	17
TRANSFER PAYMENTS	1
THIRD PARTY PAYMENTS	
Payments to Contractors	4
Other Third Party Payments	36
TOTAL THIRD PARTY PAYMENTS	40
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	915
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	343
Resource Transfer	0
TOTAL INCOME	343
NET EXPENDITURE	572

This section relates to the activities of the Drug and Alcohol team who provide a range of interventions for adults with complex substance misuse problems in close partnership with the Health Service Drug Problem and Alcohol Problem teams - also based in Highland House. Assessments of individual need as well as possible risk to children through Parental Substance misuse are undertaken, while direct support is offered through counselling, access to alternative therapies, motivational interviewing and advice and guidance. These are offered as part of a Care Plan or Care and Treatment plan for those requiring health and social care intervention. Over the next 12 months, the team will develop further services, particularly in relation to Community Detox, as they endeavour to move away from costly residential solutions for "the few" to more intensive, local solutions for those who require them.

HOUSING & COMMUNITY CARE
(COMMUNITY CARE)
CRIMINAL JUSTICE SERVICES

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	1,954
-Supn	341
-NI	199
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	1
Other Staff Costs	8
Slippage	0
TOTAL STAFF COSTS	2,503
PROPERTY COSTS	
Non Domestic Rates	31
Energy Costs	0
Property Insurance	0
Cleaning	11
Metered Water	0
Property Maintenance	0
Other Property Costs	107
TOTAL PROPERTY COSTS	149
SUPPLIES & SERVICES	
Catering	1
Admin Insurance	0
Other Supplies & Services	27
TOTAL SUPPLIES & SERVICES	28
TRANSPORT COSTS	
Travel & Subsistence	30
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	30
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	188
TOTAL THIRD PARTY PAYMENTS	188
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	2,898
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	1,539
Fees & Charges	859
Contract Income/External Work	0
TOTAL INCOME	2,398
NET EXPENDITURE	500

The Criminal Justice Services (CJS) is delivered by Perth & Kinross Council yet funded, in the main, through the Scottish Government (via the Tayside Criminal Justice Authority).

CJS provide a range of reports, assessments, advice and information to Courts and to the Parole Board as well as Supervision, Probation, Community Service and Supervised Attendance Orders. Recently these have been wrapped up into a single Community Payback sentence with the additional sanction of electronic monitoring for those who breach their orders (as per "Protecting Scotland's Communities"). Regular assessment of the needs of/risks posed by long term prisoners continue to play an important part in the work of Criminal Justice staff as does supervision of them in the community post-sentence.

Through the use of innovative yet robust approaches to offending behaviour and through the medium of close working partnerships CJS contributes significantly to improving the safety of communities.

Recent local developments such as the use of Structured Deferred Sentences for young people aged 16 to 21 (Right Track) are contributing directly to improved levels of compliance with orders.

Teams are located in St Martins House, St Catherine's Road and Perth and Castle Huntly Prisons. An integrated model of supervision provides a continuum of support and assessment throughout the teenage years and into adulthood for offenders with more complex needs.

The service has now been extended to include our Community Safety teams within the same line management structure to ensure greater synergies across the Council and its Community Safety partners.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
MANAGEMENT

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	81
-Supn	14
-NI	10
Single Status -Gross Pay	0
-Supn	0
-NI	0
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	18
Slippage	0
TOTAL STAFF COSTS	123
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	1
TOTAL SUPPLIES & SERVICES	1
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	213
TOTAL THIRD PARTY PAYMENTS	213
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	337
INCOME	
Internal Recharges	52
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	52
NET EXPENDITURE	285

This section covers the costs of the Housing Head of Service to the General Fund.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
BENEFITS ADMINISTRATION

2016/17
FINAL
BUDGET
£'000

STAFF COSTS		
Chief Officials	-Gross Pay	0
	-Supn	0
	-NI	0
Single Status	-Gross Pay	786
	-Supn	134
	-NI	67
Teachers	-Gross Pay	0
	-Supn	0
	-NI	0
Pensions		0
Overtime		0
Other Staff Costs		10
Slippage		0
TOTAL STAFF COSTS		997
PROPERTY COSTS		
Non Domestic Rates		0
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		0
TOTAL PROPERTY COSTS		0
SUPPLIES & SERVICES		
Catering		0
Admin Insurance		0
Other Supplies & Services		31
TOTAL SUPPLIES & SERVICES		31
TRANSPORT COSTS		
Travel & Subsistence		2
Transport Insurance		0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		0
TOTAL TRANSPORT COSTS		2
TRANSFER PAYMENTS		29,875
THIRD PARTY PAYMENTS		
Payments to Contractors		0
Other Third Party Payments		1
TOTAL THIRD PARTY PAYMENTS		1
SUPPORT SERVICES		
Corporate Network		0
Property Rental		0
IST Recharge		0
Housing Administration Recharge		0
TOTAL SUPPORT SERVICES		0
CAPITAL FINANCING/CAPITAL CHARGES		0
CFCR		0
GROSS EXPENDITURE		30,906
INCOME		
Internal Recharges		0
Other Grant Income Subsidy		30,339
Fees & Charges		0
Contract Income/External Work		0
TOTAL INCOME		30,339
NET EXPENDITURE		567

Benefits Administration comprises the following component elements:-

Housing Benefits & Council Tax Reduction Scheme

Housing Benefits has been the second largest increase in growth in any area of Social Security over the last decade. It is essential that a high degree of control is exercised to ensure that recipients are awarded their proper entitlement and that resources are targeted where most required.

The Exchequer makes a cash limited grant towards administration costs.

The management of Benefits is extremely complex and must be handled in a sympathetic, fair, yet firm manner, thus reflecting the obligation to the national and local taxpayer.

The UK Government's deficit reduction plans and Welfare Reform agenda brings radical and fundamental change to the Benefit system. This brings significant challenge and demand in terms of Benefit administration.

Appropriate systems and procedures have been put in place over recent years to minimise fraud and improve overpayments recovery.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
LOCAL TAXES

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	913
-Supn	154
-NI	79
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	17
Other Staff Costs	10
Slippage	0
TOTAL STAFF COSTS	1,173
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	196
TOTAL SUPPLIES & SERVICES	196
TRANSPORT COSTS	
Travel & Subsistence	2
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	2
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	28
TOTAL THIRD PARTY PAYMENTS	28
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	1,399
INCOME	
Internal Recharges	22
Other Grant Income Subsidy	0
Fees & Charges	866
Contract Income/External Work	0
TOTAL INCOME	888
NET EXPENDITURE	511

The Revenues (Local Taxes) Section is responsible for the billing of Council Tax (71,062 domestic properties) and Non-Domestic Rates (8,204 non-domestic properties), along with the collection and recovery of Council Tax and Non-Domestic Rates. A very high level of collection and recovery of Local Taxes is vital to the delivery of frontline Council services to the public.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
WELFARE RIGHTS

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	459
-Gross Pay	78
-Supn	41
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	52
Slippage	0
TOTAL STAFF COSTS	630
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	18
TOTAL SUPPLIES & SERVICES	18
TRANSPORT COSTS	
Travel & Subsistence	6
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	6
TRANSFER PAYMENTS	593
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	1,247
INCOME	
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	0
NET EXPENDITURE	1,247

The Welfare Rights Team provides free, confidential and impartial welfare rights advice, and appeals representation service to the residents of Perth & Kinross.

A welfare rights service is fundamental to a fair Charging Policy and to preventing and alleviating poverty in our community.

The Welfare Rights Team generated £4.5 million within the local community in the year 2014/15.

Administration of Crisis Grants and Community Care Grants, as part of the Scottish Welfare Fund, is also undertaken within this section.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
COMMUNITY WARDENS

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	602
-Supn	102
-NI	56
Teachers -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	33
Slippage	0
TOTAL STAFF COSTS	793
PROPERTY COSTS	
Non Domestic Rates	9
Energy Costs	2
Property Insurance	0
Cleaning	5
Metered Water	0
Property Maintenance	0
Other Property Costs	7
TOTAL PROPERTY COSTS	23
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	43
TOTAL SUPPLIES & SERVICES	43
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	1
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	132
TOTAL THIRD PARTY PAYMENTS	132
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	992
INCOME	
Internal Recharges	11
Other Grant Income Subsidy	0
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	11
NET EXPENDITURE	981

Safer Communities

The budget covers the provision of Anti Social Noise and Behaviour Services within Housing and Community Care.

The Investigations Team deals with anti social behaviour issues across all tenures and seeks appropriate solutions, working in partnership with other agencies. Three teams of Community Wardens in Letham/Hillyland, Muirton/North Muirton and Rattray act as the eyes and ears of the community, provide reassurance and work with partners to resolve issues.

HOUSING & COMMUNITY CARE SERVICES
HOUSING (GENERAL FUND)
SITES FOR TRAVELLING PEOPLE

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	21
-Gross Pay	4
-Supn	2
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	0
Slippage	0
TOTAL STAFF COSTS	27
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	2
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	4
TOTAL PROPERTY COSTS	6
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	0
TOTAL SUPPLIES & SERVICES	0
TRANSPORT COSTS	
Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	0
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	30
CFCR	0
GROSS EXPENDITURE	63
INCOME	
Internal Recharges	0
Other Grant Income Subsidy	0
Fees & Charges	111
Contract Income/External Work	0
TOTAL INCOME	111
NET EXPENDITURE	(48)

Sites for Gypsy Travellers

This budget reflects the provision and management of travelling persons sites at Double Dykes, Perth and Bobbin Mill, Pitlochry. We employ a Gypsy Traveller Site Manager to manage the site at Double Dykes which has 20 chalets. The Bobbin Mill site has 6 and is managed by the North Locality Housing Team.

HOUSING & COMMUNITY CARE
HOUSING (GENERAL FUND)
HOMELESSNESS

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	549
-Gross Pay	93
-Supn	44
-NI	0
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	8
Other Staff Costs	975
Slippage	0
TOTAL STAFF COSTS	1,669
PROPERTY COSTS	
Non Domestic Rates	6
Energy Costs	53
Property Insurance	0
Cleaning	46
Metered Water	0
Property Maintenance	44
Other Property Costs	1,096
TOTAL PROPERTY COSTS	1,245
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	448
TOTAL SUPPLIES & SERVICES	448
TRANSPORT COSTS	
Travel & Subsistence	11
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	11
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	48
TOTAL THIRD PARTY PAYMENTS	48
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	49
CFCR	0
GROSS EXPENDITURE	3,470
INCOME	
Internal Recharges	0
Other Grant Income Subsidy	53
Fees & Charges	2,228
Contract Income/External Work	0
TOTAL INCOME	2,281
NET EXPENDITURE	1,189

This budget reflects the Council's statutory duty to provide a service to people who are homeless or threatened with homelessness. The Homeless Service assesses approximately 800 homeless applications each year, provides a comprehensive advice and assistance service, manages a pool of 166 properties for use as temporary accommodation and provides a Resettlement Service to homeless people. In addition, the service provides a 24 hour emergency standby service and manages a 30 bedroomed supported hostel, an 8 bedroom supported hostel for families with young children and 8 bedroom supported accommodation for 16-25 year olds.

Staff within the Homeless Service work closely with the Locality Housing Teams and the Allocations Team to prevent homelessness and to ensure that tenants are offered the necessary support and assistance to sustain tenancies and are able to access affordable and well managed accommodation in the private sector. This work with the private sector includes administering the Rent Bond Guarantee Scheme, and providing impartial advice to private landlords and tenants to resolve tenancy problems.

Tenancy sustainment and early intervention continue to be priorities for the service to prevent homelessness.

HOUSING & COMMUNITY CARE

STRATEGY & SUPPORT

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	287
-Gross Pay	49
-Supn	36
-NI	
Single Status	3,786
-Gross Pay	642
-Supn	351
-NI	
Teachers	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Other Staff Costs	176
Slippage	(1,127)
TOTAL STAFF COSTS	4,200
PROPERTY COSTS	
Non Domestic Rates	6
Energy Costs	0
Property Insurance	0
Cleaning	3
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	9
SUPPLIES & SERVICES	
Catering	4
Admin Insurance	140
Other Supplies & Services	855
TOTAL SUPPLIES & SERVICES	999
TRANSPORT COSTS	
Travel & Subsistence	10
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	494
TOTAL TRANSPORT COSTS	504
TRANSFER PAYMENTS	1,624
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	3,968
TOTAL THIRD PARTY PAYMENTS	3,968
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Housing Administration Recharge	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	11,304
INCOME	
Internal Recharges	1,061
Other Grant Income/Subsidy	0
Fees & Charges	323
Resource Transfer	0
TOTAL INCOME	1,384
NET EXPENDITURE	9,920

Strategic commissioning and support services include the costs associated with centralised management and support services to enable frontline staff to effectively carry out statutory duties and deliver quality services directly to the public. This page summarises the budgets of the various teams within the two areas of Strategic Planning & Commissioning and Finance & Business Support:

Strategic Commissioning

This includes Planning & Policy, Strategic Commissioning and Care & Repair.

Planning, Policy & Strategic Commissioning

Planning & Commissioning consists of two teams - Planning & Policy and Contracting & Commissioning – who deal with the preparation and production of strategies across the service and joint strategies, including the Joint Commissioning Plan, and the commissioning, tendering and contract monitoring of a range of commissioned services across Housing & Community Care. The strategic nature of the business involves joint working with the service and external partner organisations, private and third sectors. This area also covers the asset management across all of Housing & Community Care

Care and Repair

The main budget element within Care and Repair relates to the funding of private sector housing improvements and adaptations via the Private Sector Housing Grant.

Customer and Community Engagement

This includes supporting and developing tenant, service user and carer participation and engagement. It also includes supporting and managing the customer liaison/complaints and communications across the service.

Centre for Innovation

This team promotes employee engagement, cultural evolution and a renewed and re-energised focus on innovation and improvement at strategic, operational and individual levels. Whilst the long term view is to further develop the systematic and strategic approach to innovation and improvement, the initial focus is on placing innovation and improvement across everyday business for all.

Finance & Business Support

Finance & Support Services include a range of support services for Housing & Community Care. These services work together to provide the support infrastructure required to enable front line services to deliver quality services and make a positive difference to the lives of service users, carers and communities. In addition these services provide the capacity and expertise for Housing & Community Care improvement and transformational agendas to be delivered. The service areas which work together within Finance & Support Services are:

- Finance & Business Support
- Performance & Business Improvement

In addition the Head of Finance & Support Services also has the lead responsibility for the following Council Services:

- Local Taxes
- Housing Benefits and Council Tax Reduction Scheme
- Welfare Rights Service
- FOI Reviews
- Corporate IT
- Procurement (see below)
- Customer Service Centre (see below)

Procurement

The team undertakes strategic procurement activity across the Council together with the implementation of e-procurement.

Customer Service Centre

Provides customers with one of the first points of telephone and e-mail contact with the Council and comprehensive customer services at the Customer Service Point in Pullar House.

THE ENVIRONMENT SERVICE

SUMMARY

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	589
	- Supn	103
	- NI	75
Single Status	- Gross Pay	20,892
	- Supn	3,555
	- NI	1,977
Craft Workers	- Gross Pay	427
	- Supn	73
	- NI	39
Pensions		0
Overtime		634
Slippage		(780)
Other Staff Costs		1,797
TOTAL STAFF COSTS		29,381

PROPERTY COSTS

Non Domestic Rates	1,592
Energy Costs	4,252
Property Insurance	13
Cleaning	190
Metered Water	906
Property Maintenance	4,831
Other Property Costs	3,956
TOTAL PROPERTY COSTS	15,740

SUPPLIES & SERVICES

Catering	0
Admin Insurance	224
Other Supplies & Services	12,081
TOTAL SUPPLIES & SERVICES	12,305

TRANSPORT COSTS

Travel & Subsistence	76
Transport Insurance	0
Car Allowances	135
Contract Car Hire	129
Vehicle Maintenance	0
Other Transport Costs	6,909
TOTAL TRANSPORT COSTS	7,249

TRANSFER PAYMENTS

192

THIRD PARTY PAYMENTS

Payments to Contractors	970
Other Third Party Payments	14,024
TOTAL THIRD PARTY PAYMENTS	14,994

SUPPORT SERVICES

Professional & Engineering Services	31
Admin Recharge	3,006
Central Support	0
TOTAL SUPPORT SERVICES	3,037

CAPITAL FINANCING/CAPITAL CHARGES

3,460

CFCR 0

GROSS EXPENDITURE

86,358

INCOME

Capital	1,167
Internal Recharges	12,504
Other Grant Income/Subsidy	410
Fees & Charges	13,213
Contract Income/External Work	29
TOTAL INCOME	27,323

NET EXPENDITURE

59,035

Through its Corporate and Community Plans, the Council has articulated a vision of ".....a confident and ambitious Perth & Kinross with a strong identity and clear outcomes that everyone works together to achieve. Our area will be vibrant and successful; a safe, secure and healthy environment; and a place where people and communities are nurtured and supported."

To translate this vision into reality and to sustain it the Environment Service's primary purpose is "to create a safe, secure and welcoming environment as the foundation on which a prosperous, sustainable and inclusive economy can be built."

Our Key Service Objectives are:

1. To promote sustainable development
2. To develop and support a thriving and inclusive economy and promote Perth & Kinross as a place to live, work and visit
3. To manage, maintain and enhance the public realm and provide safe and convenient access for all users
4. To protect and promote the health, safety and well being of communities
5. To provide efficient and effective service delivery

THE ENVIRONMENT SERVICE

ROADS MAINTENANCE PARTNERSHIP

2016/17
FINAL
BUDGET
£'000

STAFF COSTS		
Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	565
	- Supn	96
	- NI	56
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		48
Slippage		0
Other Staff Costs		42
TOTAL STAFF COSTS		807
PROPERTY COSTS		
Non Domestic Rates		0
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		34
TOTAL PROPERTY COSTS		34
SUPPLIES & SERVICES		
Catering		0
Admin Insurance		0
Other Supplies & Services		24
TOTAL SUPPLIES & SERVICES		24
TRANSPORT COSTS		
Travel & Subsistence		1
Transport Insurance		0
Car Allowances		8
Contract Car Hire		55
Vehicle Maintenance		0
Other Transport Costs		20
TOTAL TRANSPORT COSTS		84
TRANSFER PAYMENTS		0
THIRD PARTY PAYMENTS		
Payments to Contractors		0
Other Third Party Payments		5,302
TOTAL THIRD PARTY PAYMENTS		5,302
SUPPORT SERVICES		
Professional & Engineering Services		0
Admin Recharge		127
Central Support		0
TOTAL SUPPORT SERVICES		127
CAPITAL FINANCING/CAPITAL CHARGES		0
CFCR		0
GROSS EXPENDITURE		6,378
INCOME		
Capital		329
Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		206
Contract Income/External Work		0
TOTAL INCOME		535
NET EXPENDITURE		5,843

The Roads Maintenance Partnership is a shared service arrangement comprising elements of Perth & Kinross Council and Tayside Contracts and has responsibility for maintaining over 1,500 miles (2,400 kilometres) of public road network (including footways) in a safe condition, thus maintaining its value as a vital asset and providing best value to the Council. The partnership is responsible for carrying out structural maintenance including road reconstruction; resurfacing; surface dressing; retaining wall repairs; remedial earthworks and other repair/replacement measures to safeguard the integrity of the roads infrastructure for the benefit of residents, business and visitors. The partnership also carries out routine inspection of the road network and cyclical maintenance such as line refreshing and cleaning out gullies. The partnership also provides the Council's winter maintenance service to preserve essential services and economic activities throughout the winter and its reactive response to flooding events.

THE ENVIRONMENT SERVICE

PARKING SERVICES

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	476
	- Supn	81
	- NI	40
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		25
Slippage		0
Other Staff Costs		0
TOTAL STAFF COSTS		622

PROPERTY COSTS

Non Domestic Rates	343
Energy Costs	33
Property Insurance	0
Cleaning	0
Metered Water	22
Property Maintenance	6
Other Property Costs	709
TOTAL PROPERTY COSTS	1,113

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	776
TOTAL SUPPLIES & SERVICES	776

TRANSPORT COSTS

Travel & Subsistence	0
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	18
TOTAL TRANSPORT COSTS	18

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	109
TOTAL THIRD PARTY PAYMENTS	109

SUPPORT SERVICES

Professional & Engineering Services	31
Admin Recharge	163
Central Support	0
TOTAL SUPPORT SERVICES	194

CAPITAL FINANCING/CAPITAL CHARGES

	0
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GROSS EXPENDITURE

2,832

INCOME

Capital	0
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	2,885
Contract Income/External Work	0
TOTAL INCOME	2,885

NET EXPENDITURE

(53)

This budget provides for the associated operational costs of running and maintaining the Council's on-street and off-street parking facilities, offset by income generated from pay and display parking, parking permits and penalty charge notices.

The Council's approved policy for fixing parking charges is to:-

- ensure that the Parking Services Account is self-financing.
- restrict demand for limited road space at peak traffic periods.
- to help create favourable operating conditions for public transport.

The budget for Capital Financed from Current Revenue (CFCR) relates to expenditure on the improvement, upgrading and provision of car parks.

THE ENVIRONMENT SERVICE
PUBLIC TRANSPORT UNIT

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	324
	- Supn	54
	- NI	33
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		4
Slippage		0
Other Staff Costs		9
TOTAL STAFF COSTS		424

PROPERTY COSTS

Non Domestic Rates	48	
Energy Costs	4	
Property Insurance	0	
Cleaning	42	
Metered Water	0	
Property Maintenance	68	
Other Property Costs	1	
TOTAL PROPERTY COSTS		163

SUPPLIES & SERVICES

Catering	0	
Admin Insurance	0	
Other Supplies & Services	31	
TOTAL SUPPLIES & SERVICES		31

TRANSPORT COSTS

Travel & Subsistence	0	
Transport Insurance	0	
Car Allowances	1	
Contract Car Hire	1	
Vehicle Maintenance	0	
Other Transport Costs	0	
TOTAL TRANSPORT COSTS		2

TRANSFER PAYMENTS 191

THIRD PARTY PAYMENTS

Payments to Contractors	0	
Other Third Party Payments	2,485	
TOTAL THIRD PARTY PAYMENTS		2,485

SUPPORT SERVICES

Professional & Engineering Services	0	
Admin Recharge	60	
Central Support	0	
TOTAL SUPPORT SERVICES		60

CAPITAL FINANCING/CAPITAL CHARGES

CFCR 0

GROSS EXPENDITURE 3,356

INCOME

Capital	0	
Internal Recharges	282	
Other Grant Income/Subsidy	0	
Fees & Charges	512	
Contract Income/External Work	0	
TOTAL INCOME		794

NET EXPENDITURE 2,562

Payments are made to bus operators under subsidy agreements, the majority of which are the result of competitive tendering, for the provision of local bus services which the Council considers are socially necessary and which are not provided on a commercial basis. These subsidy agreements are operated in accordance with the requirements of the Transport Act 1985.

The government published the Transport (Scotland) Act 2001 providing Councils with additional duties & powers with regard to providing bus services. Meeting the demands of the new Act which recognises the key principle of best value will be a major challenge for the Public Transport Unit.

Provision is made within Property Costs for expenditure on Bus Stops, Waiting Shelters and Blairgowrie Bus Station and within Supplies and Services for expenditure on Public Transport Information.

THE ENVIRONMENT SERVICE

OTHER ROADS ACTIVITIES

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	1,374
	- Supn	232
	- NI	142
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		10
Slippage		0
Other Staff Costs		68
TOTAL STAFF COSTS		1,826

PROPERTY COSTS

Non Domestic Rates	0
Energy Costs	90
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	5
TOTAL PROPERTY COSTS	95

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	337
TOTAL SUPPLIES & SERVICES	337

TRANSPORT COSTS

Travel & Subsistence	2
Transport Insurance	0
Car Allowances	20
Contract Car Hire	10
Vehicle Maintenance	0
Other Transport Costs	1
TOTAL TRANSPORT COSTS	33

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	2,373
TOTAL THIRD PARTY PAYMENTS	2,373

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	150
Central Support	0
TOTAL SUPPORT SERVICES	150

CAPITAL FINANCING/CAPITAL CHARGES

CFCR	124
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GROSS EXPENDITURE

	4,938
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INCOME

Capital	586
Internal Recharges	31
Other Grant Income/Subsidy	0
Fees & Charges	55
Contract Income/External Work	0
TOTAL INCOME	672

NET EXPENDITURE

	4,266
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The Structures and Flooding Team maintains road structures such as bridges, culverts and retaining walls, strengthening or replacing these where appropriate and installing new structures. The team is also responsible for the technical approval of new structures proposed by external developers. The Council currently maintains around 970 such structures for the benefit of residents and visitors. The Team also has responsibility for developing flood studies; implementing flood alleviation schemes; assessing, clearing and repairing water courses; and implementing the requirements of the Flood Risk Management (Scotland) Act 2009.

The Traffic and Network Team has responsibility for ensuring the public road network is managed to provide as safe conditions as possible for all road users. It also manages all activity on the public road network, both by contractors and public utilities. The team endeavours to support the efficient and sustainable use of the road network through appropriate speed and traffic management, traffic signing and road markings. The team also seeks to make particular improvements to facilities for more vulnerable road users such as people with disabilities, cyclists and pedestrians, and promotes the greater use of more sustainable transport modes such as walking, cycling and public transport. Urban traffic controls systems cover all traffic signals, pedestrian and cycle crossings.

The Roads Infrastructure Team is responsible for the management, co-ordination and delivery of some of the Council's major roads and environmental improvement schemes. These schemes are funded from the Council's Capital Budget. The team also manages the current Term Commission Framework for consulting engineers on behalf of the Environment Service.

Perth & Kinross Council and Dundee City Council are undertaking a unique approach to street lighting service provision which has seen the local authorities collaborate and partner together along with Tayside Contracts to provide a public/private partnership approach to deliver an integrated street lighting service. This involves the design, installation and maintenance of street lighting and illuminated signs for the benefit of residents and visitors. The team approves all street lighting designs for all new housing developments and is working proactively to harness new technology to reduce energy consumption.

THE ENVIRONMENT SERVICE
ENVIRONMENT DIRECTORATE & SUPPORT

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	589
	- Supn	103
	- NI	75
Single Status	- Gross Pay	1,816
	- Supn	307
	- NI	165
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		53
Slippage		(700)
Other Staff Costs		97
TOTAL STAFF COSTS		2,505

PROPERTY COSTS

Non Domestic Rates	0	
Energy Costs	0	
Property Insurance	0	
Cleaning	0	
Metered Water	0	
Property Maintenance	0	
Other Property Costs	1	
TOTAL PROPERTY COSTS		1

SUPPLIES & SERVICES

Catering	0	
Admin Insurance	116	
Other Supplies & Services	574	
TOTAL SUPPLIES & SERVICES		690

TRANSPORT COSTS

Travel & Subsistence	3	
Transport Insurance	0	
Car Allowances	4	
Contract Car Hire	55	
Vehicle Maintenance	0	
Other Transport Costs	41	
TOTAL TRANSPORT COSTS		103

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0	
Other Third Party Payments	0	
TOTAL THIRD PARTY PAYMENTS		0

SUPPORT SERVICES

Professional & Engineering Services	0	
Admin Recharge	0	
Central Support	0	
TOTAL SUPPORT SERVICES		0

CAPITAL FINANCING/CAPITAL CHARGES

	0
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GROSS EXPENDITURE

3,299

INCOME

Capital	0	
Internal Recharges	3,006	
Other Grant Income/Subsidy	0	
Fees & Charges	12	
Contract Income/External Work	0	
TOTAL INCOME		3,018

NET EXPENDITURE

281

This budget comprises the costs associated with Senior Management and Support Services, which assist the effective operation of frontline staff carrying out statutory functions and delivering direct services to the public.

The Directorate manages the human, financial and physical resources, central to monitoring service performance and achieving value for money services. Support Services also deliver a centralised, co-ordinated, financial, administrative, secretarial and clerical support service.

The work of the Directorate and Administration section underpins the quality of service delivery by frontline staff within the Service.

The gross expenditure on this account is recovered across the Services activities by way of an internal recharge.

THE ENVIRONMENT SERVICE

OPERATIONS

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	5,763
	- Supn	980
	- NI	450
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		388
Slippage		0
Other Staff Costs		692
TOTAL STAFF COSTS		8,273

PROPERTY COSTS

Non Domestic Rates		253
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		8
Other Property Costs		48
TOTAL PROPERTY COSTS		309

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		6,208
TOTAL SUPPLIES & SERVICES		6,208

TRANSPORT COSTS

Travel & Subsistence		0
Transport Insurance		0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		4,485
TOTAL TRANSPORT COSTS		4,485

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		1
Other Third Party Payments		135
TOTAL THIRD PARTY PAYMENTS		136

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		815
Central Support		0
TOTAL SUPPORT SERVICES		815

CAPITAL FINANCING/CAPITAL CHARGES

CFCR		0
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GROSS EXPENDITURE

		20,444
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INCOME

Capital		0
Internal Recharges		1,356
Other Grant Income/Subsidy		0
Fees & Charges		1,486
Contract Income/External Work		0
TOTAL INCOME		2,842

NET EXPENDITURE

		17,602
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The Service collects refuse from in excess of 71,000 domestic premises of which 69,000 houses now use wheelie bins. The majority of households now have access to a kerbside recycling service, where they can deposit cans, cardboard, plastic, paper, as well as food and garden waste.

The Waste Management section transports waste from 3 transfer stations and 9 recycling centres to treatment and disposal facilities. The Council handles around 90,000 tonnes of waste each year. The section also manages the Council's waste disposal contract with SITA at Binn Landfill Site, and also other waste contracts for green waste, mixed recyclable waste, glass etc. The section is also responsible for the environmental monitoring of all closed landfill sites.

The street cleansing service ensures that approximately 2,000 miles (3,200km) of urban streets and rural roads are kept clean. The quality of this service is monitored by supervisors and externally verified by officers from other Local Authorities in accordance with the Local Environment Audit Management Systems (LEAMS) arrangements monitored by the Keep Scotland Beautiful Group who have developed a series of performance indicators based on the Code of Practice for litter and refuse.

The public conveniences owned by Perth & Kinross Council are currently cleaned and attended by the Council's own workforce, providing a valued service for tourists and local residents. The implementation of an improvement programme has ensured that high quality facilities are provided in key locations throughout the Council area and that there are over 25 Comfort Scheme Partnerships, where local businesses allow public use of their own toilets. A charge of 30p per visit is currently levied for attended toilets.

Operations are also involved in maintaining, sustaining and enhancing the Parks and Open Spaces network for local residents, tourists, and businesses. The portfolio comprises a large number of parks, gardens and open spaces, school grounds, play areas, and associated facilities that play a central role in achieving health, environmental, social and economic benefits for the area. Staff ensure programmes of work are prepared and monitored, quality targets are achieved and inventories of site details are maintained.

THE ENVIRONMENT SERVICE

FLEET MANAGEMENT

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	246
	- Supn	42
	- NI	21
Craft Workers	- Gross Pay	427
	- Supn	73
	- NI	39
Pensions		0
Overtime		44
Slippage		0
Other Staff Costs		70
TOTAL STAFF COSTS		962

PROPERTY COSTS

Non Domestic Rates		39
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		0
TOTAL PROPERTY COSTS		39

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		1,387
TOTAL SUPPLIES & SERVICES		1,387

TRANSPORT COSTS

Travel & Subsistence		0
Transport Insurance		0
Car Allowances		1
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		2,174
TOTAL TRANSPORT COSTS		2,175

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		142
TOTAL THIRD PARTY PAYMENTS		142

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		335
Central Support		0
TOTAL SUPPORT SERVICES		335

CAPITAL FINANCING/CAPITAL CHARGES

		2,506
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CFCR		0
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GROSS EXPENDITURE		7,546
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INCOME

Capital		0
Internal Recharges		6,851
Other Grant Income/Subsidy		0
Fees & Charges		68
Contract Income/External Work		29
TOTAL INCOME		6,948

NET EXPENDITURE		598
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The management of the Council's vehicle fleet includes procurement in accordance with European Community Directives and ensuring that all vehicles and plant are properly maintained throughout their working lives.

The majority of fleet acquisitions are financed through prudential borrowing although some vehicles are procured through contract vehicle hire arrangements due to their specialist nature. Vehicles and plant are serviced and repaired at Friarton Depot by a dedicated workforce. There are approximately 520 vehicles and trailers on the Council's fleet list ranging in size from car derived vans to minibuses and articulated lorries and some 1,000 items of plant/equipment.

Vehicles are provided to customers for a fixed annual sum that includes all finance costs, servicing, repairs, road fund licence, insurance and MOTs. Each category of vehicle has a predetermined policy life that ensures replacement before the cost of repairs and maintenance becomes uneconomic.

The fleet account has arrangements with a number of external organisations to manage their vehicles and supply fuel.

In addition to the core activities a number of smaller activities are also carried out. These include a central store, provision of bulk fuel, a professional training team covering the core operational requirements of over 350 staff based at Friarton, a courier service and stair cleaning for Housing

THE ENVIRONMENT SERVICE

REGULATION

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	1,194
	- Supn	202
	- NI	127
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		2
Slippage		0
Other Staff Costs		110
TOTAL STAFF COSTS		1,635

PROPERTY COSTS

Non Domestic Rates		7
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		0
TOTAL PROPERTY COSTS		7

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		497
TOTAL SUPPLIES & SERVICES		497

TRANSPORT COSTS

Travel & Subsistence		0
Transport Insurance		0
Car Allowances		30
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		26
TOTAL TRANSPORT COSTS		56

TRANSFER PAYMENTS

		0
THIRD PARTY PAYMENTS		
Payments to Contractors		77
Other Third Party Payments		187
TOTAL THIRD PARTY PAYMENTS		264

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		130
Central Support		0
TOTAL SUPPORT SERVICES		130

CAPITAL FINANCING/CAPITAL CHARGES

CFCR		0
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GROSS EXPENDITURE

2,589

INCOME

Capital		0
Internal Recharges		50
Other Grant Income/Subsidy		270
Fees & Charges		115
Contract Income/External Work		0
TOTAL INCOME		435

NET EXPENDITURE

2,154

The Environmental Health function encompasses many aspects of safety, health and welfare including general public health and housing and control of pests. Many of the concerns the public may have in respect of their living or working environment are dealt with by this team. Additionally, several aspects of pollution control fall within the remit of this team, mainly noise and air pollution. The service is responsible for issuing licences in relation to animal welfare in connection with riding establishments, pet shops, dangerous wild animals and zoos. Other licensing functions include the issuing of caravan site licences and dealing with high profile national events such as T in the Park.

The Dog Control and Welfare Service deals with the education and enforcement of legislation relating to stray dogs, dog fouling, dog barking and dangerous dogs.

The Pollution section is primarily concerned with several aspects of pollution control and monitoring namely air quality and pollution, noise control, contaminated land, agricultural spraying and spreading.

The Food Safety Service deals with the enforcement of food safety legislation in the fields of food hygiene, food standards and composition, consumer protection and communicable disease control. All food premises in Perth & Kinross are included in a food hygiene inspection programme which ensures that they are visited in a risk-based frequency.

The Health and Safety Service deals with the enforcement of health and safety legislation in the workplace through programmed inspections of those businesses presenting the highest risk to employees or other persons.

Trading Standards is responsible for implementing the Council's statutory role in enforcing legislation within the sphere of consumer protection. The legislation, is aimed at protecting citizens and ensuring a fair and equitable trading environment in which businesses can succeed.

The Animal Health and Welfare Officer enforces the Council's statutory responsibilities in terms of the Animal Health Act. This involves inspections of markets, farms, harbours, rendering plants and food establishments.

THE ENVIRONMENT SERVICE

WASTE SERVICES & COMMUNITY GREENSPACE

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	1,724
	- Supn	292
	- NI	169
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		22
Slippage		0
Other Staff Costs		124
TOTAL STAFF COSTS		2,331

PROPERTY COSTS

Non Domestic Rates		48
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		136
TOTAL PROPERTY COSTS		184

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		214
TOTAL SUPPLIES & SERVICES		214

TRANSPORT COSTS

Travel & Subsistence		1
Transport Insurance		0
Car Allowances		14
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		129
TOTAL TRANSPORT COSTS		144

TRANSFER PAYMENTS

		1
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THIRD PARTY PAYMENTS

Payments to Contractors		341
Other Third Party Payments		1,017
TOTAL THIRD PARTY PAYMENTS		1,358

SUPPORT SERVICES

Professional & Engineering Services		0
Admin Recharge		242
Central Support		0
TOTAL SUPPORT SERVICES		242

CAPITAL FINANCING/CAPITAL CHARGES

CFCR		0
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GROSS EXPENDITURE

		4,474
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INCOME

Capital		159
Internal Recharges		202
Other Grant Income/Subsidy		11
Fees & Charges		1,584
Contract Income/External Work		0
TOTAL INCOME		1,956

NET EXPENDITURE

		2,518
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Waste Strategy includes the professional and technical staff required for the delivery of the Council's current Waste Strategy, the development of a new 25 year Waste Plan, and the procurement of the Council's waste treatment and disposal requirements.

The statutory requirement to reduce the volume of waste going to landfill requires a significant investment in infrastructure through improved recycling centres and points, and kerbside recycling services. It also requires a focus on educating the public and business community and raising awareness of the problem of waste, via the message 'Reduce, Re-use, Recycle'.

Community Greenspace is responsible for the management and development of Perth & Kinross Council's vast public land resources that is provided for both active and passive recreation. The Council maintains and enhances the network of open spaces for residents, tourists and businesses. Staff provide a landscape design service not just for green spaces but also for civic projects such as town centre improvements.

The unit sets out the specification and standards for the maintenance of all greenspaces owned or leased by the Council. It undertakes work on school grounds on behalf of Education & Children's Services and manages old age pensioner gardens on behalf of Housing & Community Care. It manages a number of specialist external contractors undertaking work on green space sites including play areas, tree and woodland and sports pitches. It works closely with local communities through the provision of a ranger service and 'friends of parks' groups to the hugely successful 'Beautiful Perth' and 'Take a Pride in Perthshire' campaigns.

Bereavement Services is managed by specialist staff to meet the needs of the recently bereaved. The Council owns and manages the only crematorium in Perth & Kinross. The number of cremations averages around 1,150 per annum. The landscaped grounds are maintained by the Environment Service Operations staff.

The service has responsibility for 143 burial grounds in the Perth and Kinross area. Some are closed cemeteries such as Greyfriars in Perth, others are seldom used and often in remote locations whilst the larger cemeteries such as those in Blairgowrie, Crieff, and Jeanfield, Perth, feature interment activity on a regular basis.

THE ENVIRONMENT SERVICE

PLANNING & DEVELOPMENT

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	3,947
	- Supn	675
	- NI	417
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		1
Slippage		0
Other Staff Costs		170
TOTAL STAFF COSTS		5,210

PROPERTY COSTS

Non Domestic Rates	38
Energy Costs	0
Property Insurance	0
Cleaning	9
Metered Water	0
Property Maintenance	55
Other Property Costs	363
TOTAL PROPERTY COSTS	465

SUPPLIES & SERVICES

Catering	0
Admin Insurance	0
Other Supplies & Services	711
TOTAL SUPPLIES & SERVICES	711

TRANSPORT COSTS

Travel & Subsistence	3
Transport Insurance	0
Car Allowances	57
Contract Car Hire	8
Vehicle Maintenance	0
Other Transport Costs	2
TOTAL TRANSPORT COSTS	70

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	0
Other Third Party Payments	2,067
TOTAL THIRD PARTY PAYMENTS	2,067

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	535
Central Support	0
TOTAL SUPPORT SERVICES	535

CAPITAL FINANCING/CAPITAL CHARGES

	0
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GROSS EXPENDITURE

	9,058
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INCOME

Capital	93
Internal Recharges	0
Other Grant Income/Subsidy	122
Fees & Charges	4,214
Contract Income/External Work	0
TOTAL INCOME	4,429

NET EXPENDITURE

	4,629
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The Development Management team deals with assessing applications for planning permission and other consents such as listed building consent and advertisement consent and implements the enforcement of planning control.

The Strategy and Policy team prepare and deliver the statutory Local Development Plans which provide the policy context for all development, together with other key strategies relating to economic development and regeneration. This also includes the Council's Transport Planning team.

The core purpose of the Building Standards team is to safeguard people, provide facilities for the disabled in and around buildings and the conservation of energy used in buildings. This is principally achieved through the processing of applications for building warrants and certificate of completions.

The Investment team provide support to the economic and physical regeneration of the Perth & Kinross area through the development of infrastructure and other key projects. The team also has responsibility for providing professional estates, external funding and conservation advice to other parts of the Council and the operation of Perth Harbour.

The Enterprise team provide business development advice and assistance to the business community and also engages with employers to ensure they have access to an appropriately skilled workforce. The team is also responsible for leading a number of cross-Council and external partnerships and the provision of events throughout the Council area.

THE ENVIRONMENT SERVICE

OTHER CORPORATE BUDGETS

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials - Gross Pay	0
- Supn	0
- NI	0
Single Status - Gross Pay	1,071
- Supn	186
- NI	110
Craft Workers - Gross Pay	0
- Supn	0
- NI	0
Pensions	0
Overtime	0
Slippage	0
Other Staff Costs	164
TOTAL STAFF COSTS	1,531
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	298
TOTAL SUPPLIES & SERVICES	298
TRANSPORT COSTS	
Travel & Subsistence	7
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	7
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	36
Other Third Party Payments	206
TOTAL THIRD PARTY PAYMENTS	242
SUPPORT SERVICES	
Professional & Engineering Services	0
Admin Recharge	40
Central Support	0
TOTAL SUPPORT SERVICES	40
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	0
GROSS EXPENDITURE	2,118
INCOME	
Capital	0
Internal Recharges	101
Other Grant Income/Subsidy	7
Fees & Charges	52
Contract Income/External Work	0
TOTAL INCOME	160
NET EXPENDITURE	1,958

The Environment Service is lead Service for Corporate Asset Management, Corporate Health & Safety, Capital Programme Office, Corporate Procurement, Strategic Organisational Development and Transformation across the Council.

These activities support the Council in delivering a range of Corporate initiatives and responsibilities which cut across all Services, ensuring the provision of an efficient and co-ordinated approach.

THE ENVIRONMENT SERVICE

PROPERTY

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	- Gross Pay	0
	- Supn	0
	- NI	0
Single Status	- Gross Pay	2,392
	- Supn	408
	- NI	247
Craft Workers	- Gross Pay	0
	- Supn	0
	- NI	0
Pensions		0
Overtime		37
Slippage		(80)
Other Staff Costs		251
TOTAL STAFF COSTS		3,255

PROPERTY COSTS

Non Domestic Rates	816
Energy Costs	4,125
Property Insurance	13
Cleaning	139
Metered Water	884
Property Maintenance	4,694
Other Property Costs	2,659
TOTAL PROPERTY COSTS	13,330

SUPPLIES & SERVICES

Catering	0
Admin Insurance	108
Other Supplies & Services	1,024
TOTAL SUPPLIES & SERVICES	1,132

TRANSPORT COSTS

Travel & Subsistence	59
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	13
TOTAL TRANSPORT COSTS	72

TRANSFER PAYMENTS

	0
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THIRD PARTY PAYMENTS

Payments to Contractors	515
Other Third Party Payments	1
TOTAL THIRD PARTY PAYMENTS	516

SUPPORT SERVICES

Professional & Engineering Services	0
Admin Recharge	409
Central Support	0
TOTAL SUPPORT SERVICES	409

CAPITAL FINANCING/CAPITAL CHARGES

CFCR	0
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GROSS EXPENDITURE

	19,326
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INCOME

Capital	0
Internal Recharges	625
Other Grant Income/Subsidy	0
Fees & Charges	2,024
Contract Income/External Work	0
TOTAL INCOME	2,649

NET EXPENDITURE

	16,677
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Property provides a full 'in-house' property and construction service responsible for both strategic and operational activities. At the highest level, the role is "optimising the utilisation of the Council's property assets in terms of Service benefits and financial returns".

Property is organised functionally around three core businesses: Project Delivery (Small & Major Works); Corporate Landlord (Property Strategy, Energy, Water & Engineering and Maintenance); Business Support (Quantity Surveying, Compliance/Health & Safety and Facilities Management).

The Property budget also includes the cost of occupying Pullar House.

CORPORATE & DEMOCRATIC SERVICES

SUMMARY

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	388
-Supn	62
-NI	53
Single Status -Gross Pay	8,492
-Supn	1,418
-NI	831
Councillors -Gross Pay	802
-Supn	106
-NI	74
Pensions	0
Overtime	31
Slippage	(315)
Other Staff Costs	884
TOTAL STAFF COSTS	12,826
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	8
TOTAL PROPERTY COSTS	8
SUPPLIES & SERVICES	
Catering	33
Admin Insurance	0
Other Supplies & Services	3,201
TOTAL SUPPLIES & SERVICES	3,234
TRANSPORT COSTS	
Travel & Subsistence	65
Transport Insurance	0
Car Allowances	9
Contract Car Hire	5
Vehicle Maintenance	0
Other Transport Costs	24
TOTAL TRANSPORT COSTS	103
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	648
TOTAL THIRD PARTY PAYMENTS	648
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	16,819
INCOME	
Internal Recharges	806
Other Grant Income/Subsidy	10
Fees & Charges	966
Contract Income/External Work	234
TOTAL INCOME	2,016
NET EXPENDITURE	14,803

Overall the role of Corporate & Democratic Services is to ensure that the Council meets changing strategic and operational challenges, supports services in managing resources and corporate governance and focuses on continuous improvement in the services we are delivering.

Corporate & Democratic Services is aimed, among other things, at providing leadership and support to members, services and partners to deliver the shared strategic vision and outcomes for Perth & Kinross; ensuring the Council's resources are efficiently utilised and supporting services and partners to transform and deliver value for money services; providing high quality professional services which promote continuous improvement and innovation through our people, positive organisational development and effective communications; and providing an enabling governance framework to support and deliver the Council's legal, democratic and financial responsibilities.

This page summarises the various budgets within Corporate & Democratic Services. The activities included are: Core Costs; Legal Services; Finance; Democratic Services; Human Resources; and Information Technology

Details of each activity are given on the following pages.

CORPORATE & DEMOCRATIC SERVICES

CORE COSTS

2016/17
FINAL
BUDGET
£'000

STAFF COSTS

Chief Officials	-Gross Pay	131
	-Supn	22
	-NI	17
Single Status	-Gross Pay	84
	-Supn	14
	-NI	8
Councillors	-Gross Pay	0
	-Supn	0
	-NI	0
Pensions		0
Overtime		0
Slippage		(3)
Other Staff Costs		1
TOTAL STAFF COSTS		274

PROPERTY COSTS

Non Domestic Rates		0
Energy Costs		0
Property Insurance		0
Cleaning		0
Metered Water		0
Property Maintenance		0
Other Property Costs		7
TOTAL PROPERTY COSTS		7

SUPPLIES & SERVICES

Catering		0
Admin Insurance		0
Other Supplies & Services		217
TOTAL SUPPLIES & SERVICES		217

TRANSPORT COSTS

Travel & Subsistence		1
Transport Insurance		0
Car Allowances		0
Contract Car Hire		0
Vehicle Maintenance		0
Other Transport Costs		0
TOTAL TRANSPORT COSTS		1

TRANSFER PAYMENTS

		0
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THIRD PARTY PAYMENTS

Payments to Contractors		0
Other Third Party Payments		0
TOTAL THIRD PARTY PAYMENTS		0

SUPPORT SERVICES

Corporate Network		0
Property Rental		0
IST Recharge		0
Central Support		0
TOTAL SUPPORT SERVICES		0

CAPITAL FINANCING/CAPITAL CHARGES

		0
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CFCR

		0
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GROSS EXPENDITURE

		499
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INCOME

Internal Recharges		0
Other Grant Income/Subsidy		0
Fees & Charges		0
Contract Income/External Work		0
TOTAL INCOME		0

NET EXPENDITURE

		499
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The Chief Executive is the "Head of Paid Service" of the Council as defined by Section 4 of the Local Government and Housing (Scotland) Act 1989.

The Chief Executive is responsible for the effective strategic management of the Council, for providing strategic advice and guidance to facilitate the development of policy and decision making and promoting corporate working across services and with partner organisations.

CORPORATE & DEMOCRATIC SERVICES

LEGAL SERVICES

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	88
-Gross Pay	88
-Supn	11
-NI	15
Single Status	1,169
-Gross Pay	1,169
-Supn	195
-NI	119
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	0
Slippage	(46)
Other Staff Costs	16
TOTAL STAFF COSTS	1,567
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	71
TOTAL SUPPLIES & SERVICES	71
TRANSPORT COSTS	
Travel & Subsistence	5
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	5
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	1,643
INCOME	
Internal Recharges	29
Other Grant Income/Subsidy	0
Fees & Charges	606
Contract Income/External Work	0
TOTAL INCOME	635
NET EXPENDITURE	1,008

Legal Services advise the Council on legal matters and carry out a wide range of legal services emanating from the decisions and activities of the Council.

These services include conveyancing; litigation; research and advice; contract work; employment matters; and monitoring new legislation and case law. Legal Services have a particular responsibility for ensuring that the Council acts legally in an environment in which the public have ever increasing rights of challenge in respect of the actions of public authorities. They also provide appropriate training on a wide range of legal matters.

Corporate complaints and information compliance; freedom of information requests; data protection; as well as information security and licensing form part of Legal Services.

CORPORATE & DEMOCRATIC SERVICES

FINANCE

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	88
-Gross Pay	88
-Supn	15
-NI	11
Single Status	2,517
-Gross Pay	2,517
-Supn	417
-NI	238
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	8
Slippage	(96)
Other Staff Costs	10
TOTAL STAFF COSTS	3,208
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	1
Admin Insurance	0
Other Supplies & Services	483
TOTAL SUPPLIES & SERVICES	484
TRANSPORT COSTS	
Travel & Subsistence	4
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	4
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	301
TOTAL THIRD PARTY PAYMENTS	301
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	3,997
INCOME	
Internal Recharges	498
Other Grant Income/Subsidy	0
Fees & Charges	63
Contract Income/External Work	79
TOTAL INCOME	640
NET EXPENDITURE	3,357

The Finance Division is responsible for the proper administration of the financial affairs of the Council. The Head of Finance is the "proper officer" responsible for the financial administration of the Council as defined under Section 95 of the Local Government (Scotland) Act 1973.

Finance is organised into three sections: -

The Accountancy Section is responsible for co-ordinating the preparation, monitoring and reporting of the Council's Revenue and Capital Budgets and preparing the Final Accounts. Day to day accountancy and budgetary services are provided to all Council services, with staff currently based in Housing & Community Care and the Environment Service. The Section is also responsible for Treasury Management; accounting for VAT; the administration and management of the Council's Corporate Insurance and Claims Handling functions; petty cash administration and the operation of the Council's banking arrangements.

The Exchequer Section is responsible for providing a wide range of support to front line, internal and third party customers including partner organisations. Services provided include the collection of income; debt recovery; payment of suppliers; recruitment, payment and human resource administration of employees. The Exchequer Section also provides support for the Council's corporate financial systems including the development of the systems.

The Internal Audit Section primarily provides an independent and objective opinion to the Council on the quality of risk management, control and governance within Council services. Control and governance arrangements comprise the policies, procedures and operations established to ensure the achievement of objectives; the appropriate assessment of risk; the reliability of internal and external reporting and accountability processes; compliance with relevant laws and regulations and compliance with the behavioural and ethical standards set for the organisation. Internal Audit measures and evaluates the effectiveness of the management arrangements in place for achieving the organisation's agreed objectives. In addition to its reporting function, Internal Audit aims to be of benefit to line management in the audited areas. Internal Audit also maintains and promotes the Council's procedures for raising and dealing with expressions of concern where there may have been a failure of control, whether through alleged fraud, irregularity or inefficiency. This work can include the conduct of internal investigations into allegations of this sort.

CORPORATE & DEMOCRATIC SERVICES

DEMOCRATIC SERVICES

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	81
-Gross Pay	14
-Supn	10
-NI	10
Single Status	1,190
-Gross Pay	199
-Supn	114
-NI	114
Councillors	802
-Gross Pay	106
-Supn	74
-NI	74
Pensions	0
Overtime	8
Slippage	(47)
Other Staff Costs	3
TOTAL STAFF COSTS	2,554
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	31
Admin Insurance	0
Other Supplies & Services	443
TOTAL SUPPLIES & SERVICES	474
TRANSPORT COSTS	
Travel & Subsistence	51
Transport Insurance	0
Car Allowances	0
Contract Car Hire	0
Vehicle Maintenance	0
Other Transport Costs	19
TOTAL TRANSPORT COSTS	70
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	347
TOTAL THIRD PARTY PAYMENTS	347
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	3,445
INCOME	
Internal Recharges	200
Other Grant Income/Subsidy	0
Fees & Charges	297
Contract Income/External Work	0
TOTAL INCOME	497
NET EXPENDITURE	2,948

Democratic Services supports and manages the democratic and decision making processes of the Council and associated partnership arrangements, and in doing so ensures the Council meets its statutory duties.

We support the Provost, Depute Provost and elected members to ensure that they are able to carry out their duties efficiently and effectively.

We also support community councils to enable them to carry out their statutory and other duties.

We support the Chief Executive in her role as Returning Officer by managing the delivery of elections and referenda at local level.

We also act as a direct service provider in respect of the Registration of Births, Deaths, Marriages and Civil Partnerships.

We have lead responsibility for developing and implementing the communications strategy for external/internal communications, engaging with the media and graphic design.

The work of the Division is focussed on the following key areas:

- Committee Services
- Civic Services
- Members' Support
- Community Councils
- Elections and Referenda
- Registration of Births, Deaths and Marriages
- Communications
- Design

CORPORATE & DEMOCRATIC SERVICES

HUMAN RESOURCES

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials	0
-Gross Pay	0
-Supn	0
-NI	0
Single Status	1,014
-Gross Pay	165
-Supn	103
-NI	0
Councillors	0
-Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	5
Slippage	(35)
Other Staff Costs	854
TOTAL STAFF COSTS	2,106
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	0
TOTAL PROPERTY COSTS	0
SUPPLIES & SERVICES	
Catering	1
Admin Insurance	0
Other Supplies & Services	157
TOTAL SUPPLIES & SERVICES	158
TRANSPORT COSTS	
Travel & Subsistence	3
Transport Insurance	0
Car Allowances	0
Contract Car Hire	1
Vehicle Maintenance	0
Other Transport Costs	0
TOTAL TRANSPORT COSTS	4
TRANSFER PAYMENTS	
	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	
	0
CFCR	
	0
GROSS EXPENDITURE	2,268
INCOME	
Internal Recharges	79
Other Grant Income/Subsidy	10
Fees & Charges	0
Contract Income/External Work	0
TOTAL INCOME	89
NET EXPENDITURE	2,179

Human Resources provides professional advice and support for leading and managing our people to ensure everyone has the opportunity to Learn Innovate and Grow and deliver better outcomes for all our citizens. People are the heart of everything we do as a Council and our reliance on people shapes our approach to supporting leaders, managers and employees. The Council has achieved recognition for its people focus by achieving the Investors In Young People Gold Advanced Standard; becoming a Carer Positive employer; and achieving the Healthy Working Lives Bronze Award.

HR Operations provides dedicated Service HR Teams who support managers in delivering workforce change through service redesign and transformation, planning their workforce requirements, and promoting effective employee relations. These HR Teams offer organisation and job design, evaluation and sizing, developing career paths, recruitment and retention strategies, early involvement in issues which impact on employees and support in dealing with challenging people issues relating to discipline, grievance, performance and sickness absence. Dedicated HR Teams for each Service ensure continuity of support and advice, and strong effective working relationships through a closer understanding of business context and priorities.

HR Strategy delivers people solutions, strategies and initiatives which are designed to support a high performing culture. HR Strategy develops and maintains an attractive employment framework of terms and conditions, equal pay and employee benefits. They also promote Healthy Working Lives, including health promotion, occupational health and employee assistance programmes. Employability is a key priority for the Council which is delivered through the Modern Apprenticeship and Graduate Programmes, as well as supporting Career Academies and career fairs in schools and colleges throughout Perth & Kinross. Resourcing strategies for retraining staff, bringing the right people into the organisation, induction programmes to give our employees a warm welcome and the best start in a new job, tools which promote flexibility and adaptability through modern ways of working help ensure we remain an employer of choice.

Human Resources strategic role will help make Perth & Kinross Council a change ready council, with a positive workplace culture and an adaptable workforce who influence change. We help match resources to future need and harness the contribution, commitment and creativity of our employees which will enable the Council to successfully transform as the public service landscape evolves.

CORPORATE & DEMOCRATIC SERVICES

INFORMATION TECHNOLOGY

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	2,518
-Supn	428
-NI	249
Councillors -Gross Pay	0
-Supn	0
-NI	0
Pensions	0
Overtime	10
Slippage	(88)
Other Staff Costs	0
TOTAL STAFF COSTS	3,117
PROPERTY COSTS	
Non Domestic Rates	0
Energy Costs	0
Property Insurance	0
Cleaning	0
Metered Water	0
Property Maintenance	0
Other Property Costs	1
TOTAL PROPERTY COSTS	1
SUPPLIES & SERVICES	
Catering	0
Admin Insurance	0
Other Supplies & Services	1,830
TOTAL SUPPLIES & SERVICES	1,830
TRANSPORT COSTS	
Travel & Subsistence	1
Transport Insurance	0
Car Allowances	9
Contract Car Hire	4
Vehicle Maintenance	0
Other Transport Costs	5
TOTAL TRANSPORT COSTS	19
TRANSFER PAYMENTS	0
THIRD PARTY PAYMENTS	
Payments to Contractors	0
Other Third Party Payments	0
TOTAL THIRD PARTY PAYMENTS	0
SUPPORT SERVICES	
Corporate Network	0
Property Rental	0
IST Recharge	0
Central Support	0
TOTAL SUPPORT SERVICES	0
CAPITAL FINANCING/CAPITAL CHARGES	0
CFCR	0
GROSS EXPENDITURE	4,967
INCOME	
Internal Recharges	0
Other Grant Income/Subsidy	0
Fees & Charges	0
Contract Income/External Work	155
TOTAL INCOME	155
NET EXPENDITURE	4,812

As technology leader and business partner, Information Technology has a crucial role in supporting the Council to ensure its ICT infrastructure (including hardware, software and information) is a business enabler. Information Technology supports the Council's drive for service improvement, generation of efficiencies and delivery of business transformation. At the same time it provides a responsive, cost-effective and reliable technology infrastructure to support front line service delivery.

HOUSING AND COMMUNITY CARE (HOUSING REVENUE ACCOUNT)

	2016/17 FINAL BUDGET £'000
STAFF COSTS	
Chief Officials -Gross Pay	0
-Supn	0
-NI	0
Single Status -Gross Pay	4,251
-Supn	724
-NI	371
Craft Workers -Gross Pay	1,486
-Supn	253
-NI	135
Pensions	100
Overtime	88
Slippage	(200)
General Fund Recharge	885
Other Staff Costs	304
TOTAL STAFF COSTS	8,397
PROPERTY COSTS	
Non Domestic Rates	104
Rents	98
Water & Sewage	3
Energy Costs	282
Property Insurance	414
Cleaning	64
Property Maintenance	3,535
Other Property Costs	1,072
TOTAL PROPERTY COSTS	5,572
SUPPLIES & SERVICES	
Other Supplies & Services	1,403
TOTAL SUPPLIES & SERVICES	1,403
TRANSPORT COSTS	
Travel & Subsistence	1
Car Allowances	86
Other Transport Costs	505
TOTAL TRANSPORT COSTS	592
TRANSFER PAYMENTS	
	78
THIRD PARTY PAYMENTS	
Other Third Party Payments	107
TOTAL THIRD PARTY PAYMENTS	107
SUPPORT SERVICES	
Strategy & Support	393
Corporate Recharge	1,562
TOTAL SUPPORT SERVICES	1,955
CAPITAL FINANCING/CAPITAL CHARGES	
	6,056
CFCR	
	4,191
GROSS EXPENDITURE	
	28,351
INCOME	
Internal Recharges	1,494
Council House Rents	25,903
Other Rental Income	903
I.O.R.B.	51
TOTAL INCOME	28,351
NET EXPENDITURE	
	0

The Housing Revenue Account (HRA) is required by law to be held separately from the General Fund, but has been included in this volume for completeness. It records the revenue transactions to achieve the Council's aim of providing good quality housing at affordable rents for the Council's tenants.

The HRA records revenue transactions on the building, maintenance and management of Council housing and has been prepared in accordance with the Housing Acts and in line with Scottish Government directives. The Account requires to be self financing with the full balance of net expenditure met solely from the resources of Council house tenants, principally rents. The Budget is therefore shown on an estimated outturn basis.

The Council has already built 166 affordable homes and is due to complete building a further 100 over the next 2 to 3 years. Additional new build of approximately 80 affordable homes per annum will be budgeted for in future years, along with investment to increase the Council house stock through buying back more housing from the open market. All revenue costs associated with the current new build have been fully reflected in the budget.

The main objectives of the Council's role as landlord are:-

- a) to make sure tenants live in a secure environment in quality and cost effective housing.
- b) to work with tenants to provide a comprehensive local service responsive to their needs.
- c) to maintain and improve housing stock via a responsive repairs service, complementing a prioritised investment programme.

COMMON GOOD FUNDS 2016/17 BUDGET

Total 2015/16 £'000		Perth £'000	Aberfeldy £'000	Auchterarder £'000	Crieff £'000	Total £'000
	EXPENDITURE					
	Property Costs					
140.1	Repairs & Maintenance of Buildings	94.5	0.0	2.0	0.0	96.5
1.0	Rents, Rates & Feu Duties	1.0	0.0	0.0	0.0	1.0
	Other Supplies and Services					
131.0	Grants to Organisations & Individuals	100.0	0.8	60.0	1.0	161.8
7.0	Other Expenses(Incl Admin cost)	10.5	0.0	0.0	0.0	10.5
	Christmas Events					
2.3	Electricity	0.3	0.0	2.0	0.0	2.3
39.0	Switch on Ceremony	39.0	0.0	0.0	0.0	39.0
28.0	Erect, Dismantle & Maintain Lights	23.0	0.0	0.0	0.0	23.0
14.0	Rents, Rates & Feu Duties	14.0	0.0	0.0	0.0	14.0
362.4	Total Estimated Expenditure	282.3	0.8	64.0	1.0	348.1
	INCOME					
257.6	Rent - Land and Buildings	236.0	0.0	21.0	1.6	258.6
2.0	Fishing Permits	1.4	0.0	0.0	0.0	1.4
8.7	Interest on Investments	10.0	0.8	2.5	0.1	13.4
268.3	Total Estimated Income	247.4	0.8	23.5	1.7	273.4
(94.1)	Estimated Surplus/(Deficit)	(34.9)	0.0	(40.5)	0.7	(74.7)

Perth & Kinross Council administers the Common Good Funds of the former 10 burghs within its boundaries. These receive no financial support from the General Fund.

The largest fund is Perth Common Good Fund with revenue income of £247,000, generated principally from rent of land and buildings. The fund has budgeted to expend £282,000 the majority of which relates to the repairs and maintenance of properties, grants to organisations and individuals and funding for the Perth Christmas Events programme.

Auchterarder Common Good Fund has budgeted to make a contribution of £50,000 towards the Auchterarder Core Path Project.

In general terms Common Good Funds are specifically aimed at helping the Communities of their respective areas. This help is governed however by the income generated by each fund and as a result there is little or no activity on certain funds.

Note: No budgets are approved for Common Good Funds in Abernethy, Alyth, Blairgowrie, Coupar Angus, Kinross and Pitlochry.

PERTH AND KINROSS COUNCIL

CAPITAL BUDGET 2016/22

FOREWORD BY HEAD OF FINANCE

Introduction

The Council's Capital Budget funds expenditure on the purchase, improvement and enhancement of assets which provide benefit to the community for many years to come – such as schools, roads and housing. In line with Scottish Government regulations, the Council's Capital Budget is managed as two separate programmes:

- 1) The Composite Capital Programme, which deals with the funding of Capital Expenditure on General Fund Services.
- 2) The Housing Investment Programme.

For the purpose of this volume, separate explanations of these two areas of expenditure are provided. The Council's Capital plans are regulated by reference to the Prudential Code, under the Local Government (Scotland) Act 2003.

Sources of Capital Funding

The Composite Capital Programme is funded via:

- Borrowing – The Prudential Code allows the Council flexibility in deciding the size of its Capital Budget and how this Budget will be financed. The basic principle of the Code is that local authorities are free to invest in capital projects as long as their capital spending plans are affordable, prudent and sustainable. The Code sets out the Indicators that the Council must use, and the factors that it must take into account, to demonstrate that it has fulfilled this objective. Using these indicators, the Council will determine how much it can afford to borrow and therefore, allocate to capital expenditure.
- Capital Grants from the Scottish Government, distributed as a block allocation for the Council to spend in accordance with its priorities, and smaller 'ring-fenced' grants for specific policy areas.
- Capital Receipts from the sale of surplus Council assets and other miscellaneous capital receipts such as the principal repayment of housing advances.
- Third Party Contributions from, for example, community groups, the National Lottery Boards and developers.
- Revenue Budget Contributions from individual Council Services. Such expenditure is referred to as Capital Financed from Current Revenue (CFCR).

Summary of Capital Resources 2016-2022

The estimated Capital Resources for each area of the Composite Capital Programme are summarised in the table below:

Estimated Capital Resources	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
	£'000	£'000	£'000	£'000	£'000	£'000
New Borrowing	71,056	48,061	21,704	13,583	5,413	3,632
Capital Grants:-						
Block Allocation	5,894	11,934	11,934	11,934	10,000	0
Cycling, Walking and Safer Streets	163	214	214	214	200	0
Capital Receipts	4,522	3,016	526	234	303	3
Contributions	10,205	2,253	0	0	0	0
Total Estimated Gross Capital Resources	91,840	65,478	34,378	25,965	15,916	3,635

Composite Capital Programme

On 10 February 2016 the Strategic Policy & Resources Committee approved a revised Composite Capital Programme for the seven financial years 2015/16, 2016/17, 2017/18, 2018/19, 2019/20, 2020/21 and 2021/22. In addition, on 11 February 2016, when considering the Revenue Budget, the Council approved additional expenditure to be included in the Composite Capital Programme in 2016/17, 2017/18 and 2018/19.

The estimated available resources for the six financial years from 2016/17 to 2021/22 are summarised in the above table and the detailed project expenditure, shown by each Service, is shown on pages 75 to 85 of this volume. The Service budgets contained within this volume also detail the Revised Budget and Projected Outturn for 2015/16, as well as the Revised Budget approved for each year from 2016/17 to 2021/22.

It should also be noted that the Council is to consider a new Composite Capital Budget for all years from 2016/17 to 2022/23 at its meeting on 22 June 2016.

Composite Capital Programme Priorities

In selecting projects for inclusion in the Capital Budget, the Council undergoes a process of ranking each proposed project against specific criteria. These criteria have been designed to ensure that the projects meet the Council’s objectives and priorities and ensure best value and efficiency in the use of the Council’s assets and in the delivery of Council services. Only those projects that best meet these criteria, within the available resources, are included in the approved budget. The attached six year Revised Capital Budget for 2016/17 to 2021/22 includes budgeted expenditure of around £66M on School Improvements and Upgrades, £131M on Roads & Environmental projects, and £7M on Housing & Community Care projects.

Housing Investment Programme 2016-2021

Sources of Capital Funding

The Prudential Borrowing Regime and Capital Receipts

In line with the principles set out in the introduction, the funding arrangements in respect of the Housing Investment Programme are governed by the application of the Prudential Code. This approach is underpinned by a 30 year HRA Business Plan which determines the level of investment required in the Council’s housing stock and hence the annual requirement for net borrowing. Provided that the proposed borrowing is determined to be affordable, prudent and sustainable, the cost is met entirely from within the resources of the Housing Revenue Account.

Contribution from the Housing Revenue Account

The Council may also fund capital expenditure directly from the Housing Revenue Account (HRA) in the form of Capital Financed from Current Revenue (CFCR), the use of balances, or through funding operating leases of assets.

Housing Investment Programme Budget 2016/17

The Council’s Housing & Health Committee approved a planned 2016/17 Housing Investment Programme Budget of £18.541m. The financing of this budget is summarised below:

	£m
Capital Financed from Current Revenue (CFCR)	4.191
Prudential Borrowing	14.350
2016/17 Investment Budget	<u>18.541</u>

Housing Investment Programme Priorities 2016-2021

The Housing Investment Programme for 2016-2021 is presented on page 86 of this volume and is funded through CFCR and borrowing. This shows the approved budget for 2016/17 and the proposed budget for the years 2017-2021.

The Plan reflects the Council's overall priorities for the Housing Investment Programme. These priorities are:

- Central heating renewal and rewiring
- Double glazing
- Installation of controlled door entry systems
- Kitchen and bathroom replacement
- External fabric repairs
- Energy efficiency works
- Multi storey flats – improvements to communal areas, fire safety and window replacement
- Environmental Improvements
- Fire Precaution measures

New Council Housing Programme

In 2008 the Scottish Government announced plans to provide grants to local authorities with aspirations to build Council Housing. Five separate tranches of funding have since been released and Perth & Kinross Council has successfully obtained grant awards from all five phases of the funding programme.

The Council's new-build housing programme expands the existing stock with houses of the most appropriate size, in areas of high housing demand. The programme currently comprises 222 properties: phases 1, 2, 3, 4, 5 and part of phases 6 and 7 comprising 166 houses are now completed; with the remaining elements of phases 6 and 7 underway.

The phases are:-

- Phase 1 - 6 houses at Letham in Perth and 20 houses at Methven
- Phase 2 - 10 houses at Friarton in Perth
- Phase 3 - a further 10 houses at Methven, 19 houses at Alyth, 10 houses at Scone and 6 houses at Pitlochry
- Phase 4 - a further 10 houses at Scone, 12 houses at Pitlochry and 17 houses at Blairgowrie
- Phase 5 – 16 houses at Jeanfield Road in Perth and 8 houses at Inchturie
- Phase 6 – a further 14 houses at Jeanfield Road in Perth, a further 11 houses at Alyth, 12 houses at Auchterarder, 16 houses at Balbeggie and 7 houses at Old Mill Road, Rattray
- Phase 7 – a further 10 houses at Auchterarder and 8 houses at Glenearn Road, Perth

The Council's new build programme is also being financed through Prudential Borrowing together with Council Tax Income on Second Homes, which may be used under the Council Tax (Discount for Unoccupied Dwellings) (Scotland) Regulations 2005 to support the provision of affordable housing.

The Housing Investment Programme includes an additional investment of £15million in new house building, which increases the capacity up to an additional 80 houses per annum across Perth & Kinross from 2016/17 onwards.

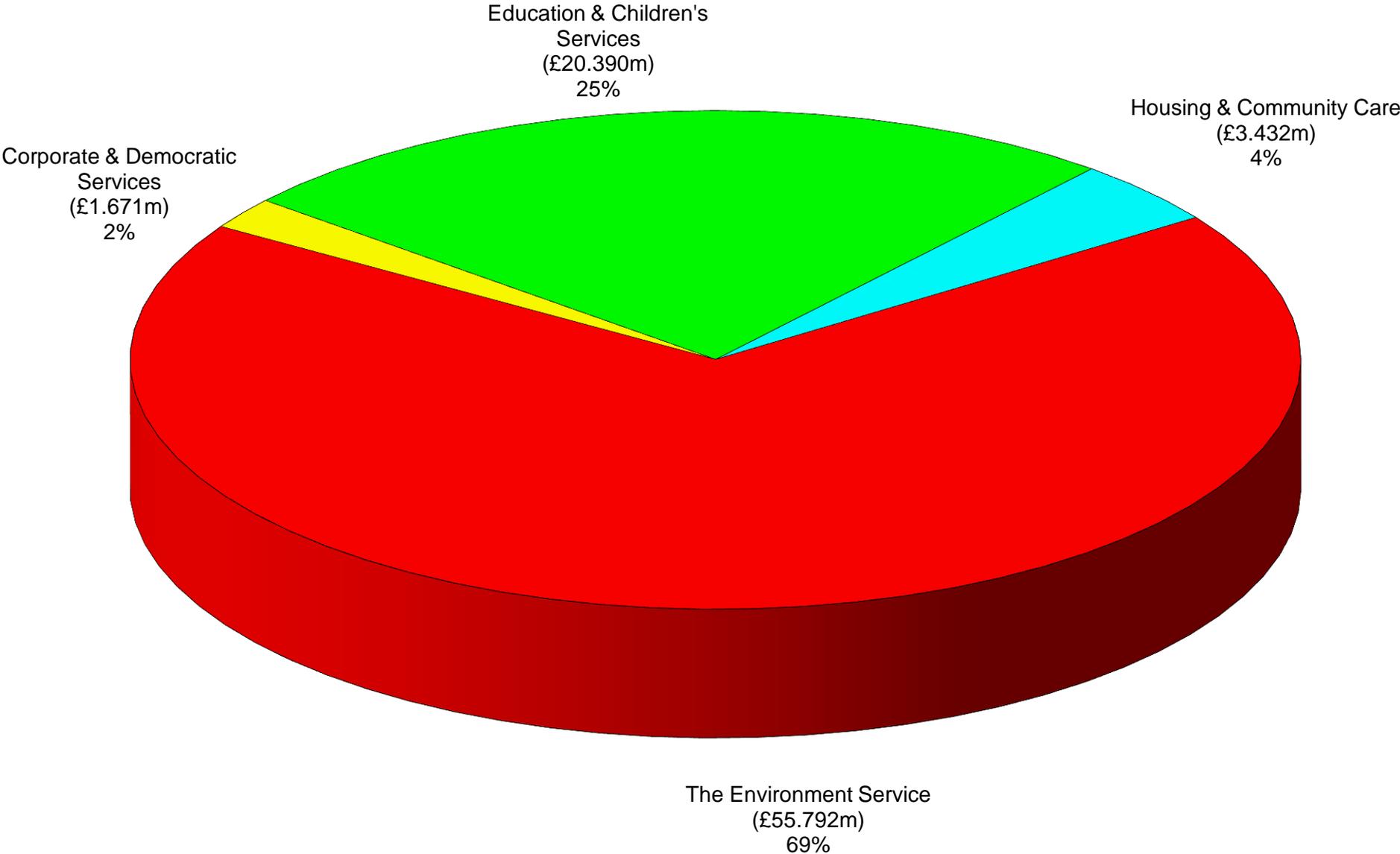
In addition, £5.0 million of funding is allocated to increase the Council house stock through buying back housing from the open market.

The Service will review the 30 Year Housing Investment Business Plan, incorporating the updated stock condition survey to ensure that the required future level of investment in Council properties can be met including any future Scottish Government directives.

J Symon
Head of Finance
June 2016

2016/17 TOTAL NET COMPOSITE CAPITAL BUDGET

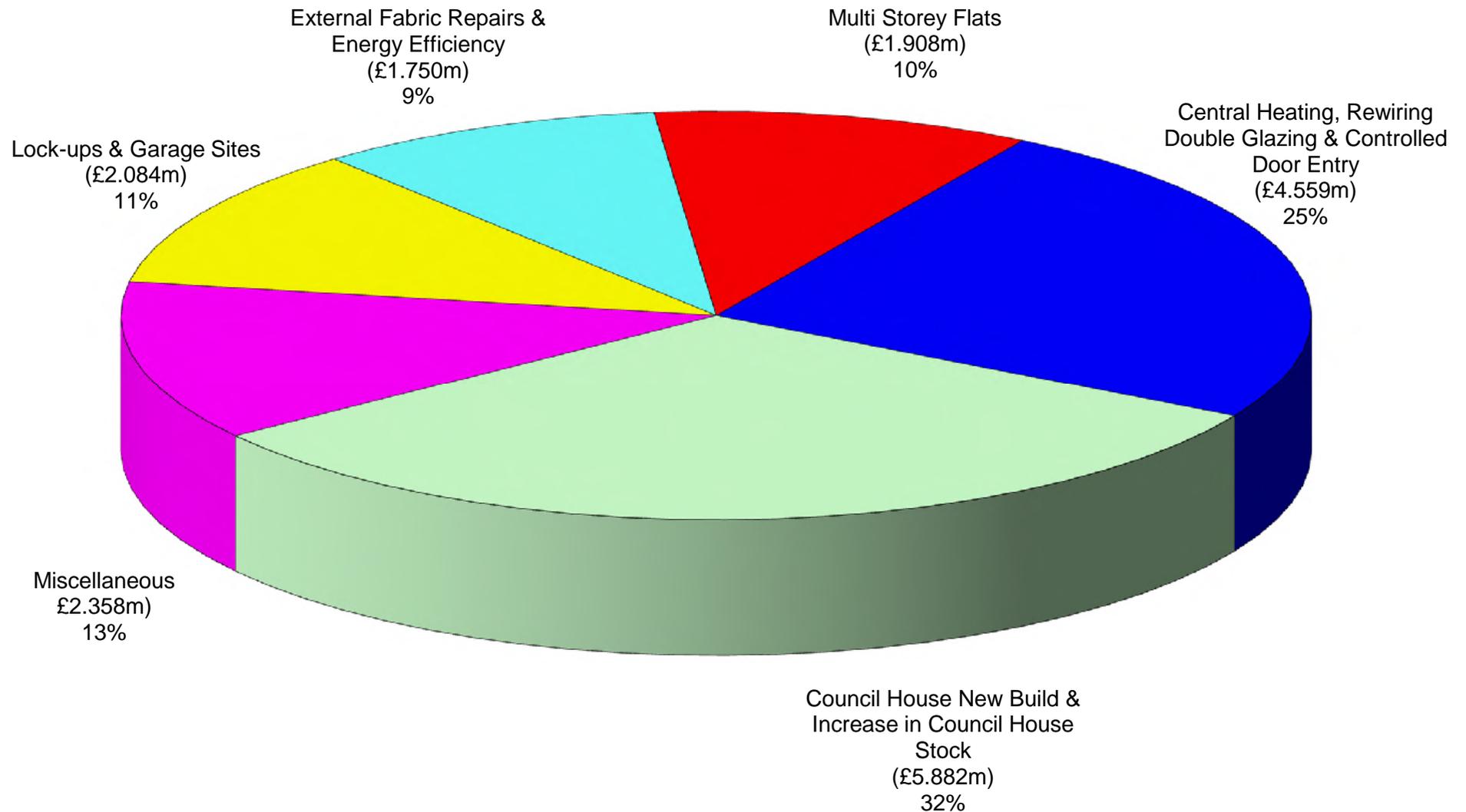
Total - £81.285m



2016/17 HOUSING INVESTMENT PROGRAMME

Projects Funded From Borrowing & CFCR

£18.541m



CAPITAL BUDGET 2016-2022

SERVICE BUDGETS

<u>SERVICE</u>	<u>PAGE NO</u>
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HOUSING CAPITAL INVESTMENT PROGRAMME	86

PERTH & KINROSS COUNCIL

COMPOSITE CAPITAL BUDGET 2016-2022

SUMMARY

SERVICE	Revised Budget					
	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
EDUCATION & CHILDREN'S SERVICES	20,390	21,961	7,345	8,226	1,905	74
THE ENVIRONMENT SERVICE	55,792	38,810	24,612	15,414	11,631	3,436
HOUSING & COMMUNITY CARE	3,432	380	380	380	380	125
CORPORATE & DEMOCRATIC SERVICES	1,671	1,500	1,500	1,500	1,500	0
TOTAL NET EXPENDITURE	81,285	62,651	33,837	25,520	15,416	3,635

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2016-2022**

EDUCATION & CHILDREN'S SERVICES

	Revised Budget					
PROJECT/NATURE OF EXPENDITURE	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
Accessibility Programme	250	167	150	150	0	0
Arts Strategy Phase 1 - Redevelopment of Perth Theatre	8,373	6,565	0	0	0	0
Third Party Contributions	(4,980)	(1,000)	0	0	0	0
Contribution from Reserves	(2,628)	0	0	0	0	0
MIS - Procurement & Integration	44	46	48	49	49	74
ECS Online Payments	145	0	0	0	0	0
Blairstown Recreation Centre - Redevelopment	0	0	0	150	0	0
Children & Young People Grant Funded Expenditure	0	821	0	0	0	0
Early Learning & Childcare	0	508	0	0	0	0
<u>Schools Modernisation Programme</u>						
Modernising Primaries Programme	567	692	1,480	1,651	1,301	0
- Alyth Primary School - Upgrade Project	5,777	1,123	0	0	0	0
- Blackford Primary School	0	0	0	173	0	0
- Kinross Primary School Upgrade Project	5,700	6,215	0	0	0	0
Third Party Contribution (Developer)	(364)	0	0	0	0	0
- Tulloch Primary School Upgrade Project	4,700	5,487	0	0	0	0
Third Party Contribution (Developer)	(326)	0	0	0	0	0
- Errol Primary School - School Upgrade Project	1,037	0	0	0	0	0
TOTAL CARRIED FORWARD	18,295	20,624	1,678	2,173	1,350	74

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2016-2022**

EDUCATION & CHILDREN'S SERVICES

PROJECT/NATURE OF EXPENDITURE	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget
	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
TOTAL BROUGHT FORWARD	18,295	20,624	1,678	2,173	1,350	74
- Oudenarde New School Development Third Party Contribution (Developer)	29 (500)	250 0	5,000 0	4,500 0	250 0	0 0
Modernising Secondaries Programme	1,802	1,087	667	1,553	305	0
- Perth Academy - New Sports Facilities	764	0	0	0	0	0
TOTAL NET EXPENDITURE	20,390	21,961	7,345	8,226	1,905	74

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2016-2022**

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Revised Budget					
	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
<u>Traffic & Road Safety</u>						
Road Safety Initiatives (20mph zones etc)	70	0	0	0	0	0
Cycling Walking & Safer Streets	163	214	214	214	200	0
Scottish Government Grant - Cycling Walking Safer Streets	(163)	(214)	(214)	(214)	(200)	0
<u>Asset Management - Roads & Lighting</u>						
Structural Maintenance	8,682	8,740	8,740	6,750	6,800	0
Street Lighting - Renewals/Upgrading/Unlit Areas	161	161	161	161	150	0
Traffic Signals - Renewals/Upgrading	60	67	68	68	0	0
Unadopted Roads & Footways (Match Funding)	123	0	0	0	0	0
Footways	435	435	435	435	435	0
Road Safety Barriers	0	50	50	50	0	0
<u>Asset Management - Bridges</u>						
Bridge Refurbishment Programme	6	0	0	0	0	0
Short Span Bridge Replacement Programme	0	18	250	250	0	0
Vehicular Bridge Parapets Programme - Assess & Upgrade	0	50	50	50	0	0
TOTAL CARRIED FORWARD	9,537	9,521	9,754	7,764	7,385	0

PERTH & KINROSS COUNCIL

COMPOSITE CAPITAL BUDGET 2016-2022

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Revised Budget					
	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
TOTAL BROUGHT FORWARD	9,537	9,521	9,754	7,764	7,385	0
<u>Improvement Schemes</u>						
New Rural Footways	50	0	0	0	0	0
A9/A85 Road Junction Improvements	11,938	16,260	7,009	0	0	0
Road Improvements due to A9 Dualling	3	747	0	0	0	0
<u>Rural Flood Mitigation Schemes</u>						
Almondbank Flood Prevention Scheme	14,172	0	0	0	0	0
<u>Planning - Rural Initiatives</u>						
Conservation of Built Heritage	510	0	0	0	0	0
Third Party Contribution	(200)	0	0	0	0	0
<u>City Centre Regeneration Projects</u>						
Perth City Centre Project	0	3,282	0	0	0	0
Revenue Contribution	0	(1,200)	0	0	0	0
TOTAL CARRIED FORWARD	36,010	28,610	16,763	7,764	7,385	0

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2016-2022**

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Revised Budget					
	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
TOTAL BROUGHT FORWARD	36,010	28,610	16,763	7,764	7,385	0
Mill Street Environmental Improvements	969	0	0	0	0	0
Community Greenspace Sites	544	300	400	300	0	0
Third Party Contributions	(45)	(53)	0	0	0	0
Heather Garden, Perth	11	0	0	0	0	0
Community Greenspace Bridges	0	0	0	12	0	0
Core Path Implementation	83	0	0	0	0	0
Alyth Environmental Improvements	713	0	0	0	0	0
Third Party Contributions	(500)	0	0	0	0	0
Parks Development - Riverside Masterplan	72	0	0	0	0	0
TOTAL CARRIED FORWARD	37,857	28,857	17,163	8,076	7,385	0

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2016-2022

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Revised Budget					
	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
TOTAL BROUGHT FORWARD	37,857	28,857	17,163	8,076	7,385	0
<u>Waste Strategy</u> Ladywell Landfill and Blairgowrie Transfer Station (Regulatory Works)	0	250	0	0	0	0
<u>Support Services</u> PC Replacement & IT Upgrade	210	210	210	210	200	0
<u>Corporate Asset Management</u> Blairgowrie SNAPi	500	0	0	0	0	0
<u>Property Division</u> DDA Adaptation & Alteration Works Programme	350	275	275	275	0	0
Crematorium	60	0	0	0	0	0
Property Compliance Works Programme	500	400	400	400	0	0
Capital Improvement Projects Programme	942	800	800	800	0	0
TOTAL CARRIED FORWARD	40,419	30,792	18,848	9,761	7,585	0

PERTH & KINROSS COUNCIL

COMPOSITE CAPITAL BUDGET 2016-2022

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Revised Budget					
	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
TOTAL BROUGHT FORWARD	40,419	30,792	18,848	9,761	7,585	0
Energy Conservation & Carbon Reduction Programme	244	200	200	200	0	0
Carbon Reduction Programme - Renewable Energy	400	275	275	275	0	0
Life Expired Building Replacement Programme	1,314	0	0	0	0	0
Perth High School - Infrastructure Upgrade (Phase 2)	0	0	1,040	0	0	0
Perth Academy - Infrastructure Upgrade (Phase 3)	0	0	0	1,750	0	0
Fire Audit Works - Perth Academy, Perth High, RDM Scone	1,490	0	0	0	0	0
<u>Commercial Property Investment Programme</u>						
Fonab Business Park - Site Servicing & Provision of Units	500	0	0	0	0	0
North Muirton Industrial Estate - Site Servicing & Provision of Units	2,102	0	0	0	0	0
Crieff - Employment Land/Advance Unit Provision	0	774	0	0	0	0
Additional Investment in Serviced Industrial Land & Small Units	90	62	0	0	0	0
<u>Prudential Borrowing Projects</u>						
Wheeled Bin Replacement Programme - Domestic Bins	115	115	115	115	115	0
Wheeled Bin Replacement Programme - Commercial Bins	12	12	12	12	12	0
TOTAL CARRIED FORWARD	46,686	32,230	20,490	12,113	7,712	0

PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2016-2022

THE ENVIRONMENT SERVICE

PROJECT/NATURE OF EXPENDITURE	Revised Budget					
	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
TOTAL BROUGHT FORWARD	46,686	32,230	20,490	12,113	7,712	0
Wheeled Bin Replacement Programme - 140Litre Bins	442	176	0	0	0	0
Recycling Containers, Oil Banks & Battery Banks Replacement Programme	56	56	56	56	56	0
Litter Bins	50	50	50	50	50	0
Vehicle Replacement Programme	2,039	3,595	3,277	2,313	3,000	0
Capital Receipts - Vehicle Disposals	(187)	(360)	(327)	(231)	(300)	0
Third Party Contribution	(72)	0	0	0	0	0
Energy Conservation & Carbon Reduction - Waste Reduction	30	0	0	0	0	0
Carbon Reduction - Renewable Energy, Loch Leven Campus	595	0	0	0	0	0
Carbon Reduction - Renewable Energy, North Inch Campus	545	0	0	0	0	0
POP - 2 High St Essential Compliance & Improvement Works	3,769	0	0	0	0	0
Canal Street Car Park Improvements	1,090	0	0	0	0	0
Revenue Contribution (Car Park Reserve)	(590)	0	0	0	0	0
Crematorium - Memorial Garden Enhancement	15	20	25	0	0	0
Crematorium - Abatement Works	25	2,072	0	0	0	0
Street Lighting Renewal	1,299	971	1,041	1,113	1,113	3,436
TOTAL NET EXPENDITURE	55,792	38,810	24,612	15,414	11,631	3,436

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2016-2022**

HOUSING & COMMUNITY CARE

PROJECT/NATURE OF EXPENDITURE	Revised Budget					
	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
<u>Travellers' Sites Regeneration</u> Gypsy Traveller Transit Sites	574	0	0	0	0	0
<u>Community Care</u> Housing With Care - Communal Facilities	1,050	0	0	0	0	0
Beechgrove - Refurbishment of Communal Areas	241	0	0	0	0	0
Developing Supported Tenancies	729	0	0	0	0	0
Refurbishment & Extension to Lewis Place Day Centre for Older People	358	0	0	0	0	0
Software Licence Charges	100	90	90	90	90	50
Occupational Therapy Equipment	340	250	250	250	250	0
Customer Contact Centre	40	40	40	40	40	75
TOTAL NET EXPENDITURE	3,432	380	380	380	380	125

**PERTH & KINROSS COUNCIL
COMPOSITE CAPITAL BUDGET 2016-2022**

CORPORATE & DEMOCRATIC SERVICES

	Revised Budget					
PROJECT/NATURE OF EXPENDITURE	2016/17 (£'000)	2017/18 (£'000)	2018/19 (£'000)	2019/20 (£'000)	2020/21 (£'000)	2021/22 (£'000)
Extension to EDRMS	22	0	0	0	0	0
ICT Infrastructure - Replacement & Upgrade Programme	1,649	1,500	1,500	1,500	1,500	0
TOTAL NET EXPENDITURE	1,671	1,500	1,500	1,500	1,500	0

PERTH & KINROSS COUNCIL

HOUSING REVENUE ACCOUNT CAPITAL INVESTMENT PROGRAMME 2016-21

CAPITAL EXPENDITURE IN HOUSING REVENUE ACCOUNT 2016-2021

SERVICE	2016/17 £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Central Heating & Rewiring	1,850	1,700	1,750	1,500	1,040
Double Glazing	1,768	950	0	300	400
Controlled Door Entry	941	10	10	10	10
Kitchen Programme	464	25	25	25	600
Bathroom Programme	151	15	15	15	400
External Fabric Repairs	400	950	1,400	800	1,000
Energy Efficiency	1,350	5,125	4,700	900	500
Multi Storey Flats	1,908	0	0	0	100
Environmental Improvements	380	400	400	400	400
Fire Precaution Measures	30	30	350	249	50
STANDARD DELIVERY PLAN SUBTOTAL:	9,242	9,205	8,650	4,199	4,500
Council House New Build	732	0	0	0	0
Council House New Build - Future Programme	4,150	2,918	2,996	3,076	18,158
Increase in Council House Stock	1,000	1,000	1,000	1,000	1,000
Lock-ups & Garage Sites	2,084	1,697	0	0	0
Muirton Shops Development	450	0	0	0	0
Major Adaptations to Council House Stock	150	250	250	250	250
Nimmo Place	22	0	0	0	0
St Catherine's Road	30	0	0	0	0
Shops & Offices	74	75	75	50	75
Replacement Lifts	47	0	0	150	0
Sheltered Housing	0	0	0	35	0
General Capital Works	160	160	160	160	160
ICT	150	50	50	50	50
Mortgage to Rent	250	250	250	250	250
SUBTOTAL = TOTAL GROSS EXPENDITURE	18,541	15,605	13,431	9,220	24,443
Less: Amount to be funded from Current Revenue (C.F.C.R.)	(4,191)	(3,407)	(3,787)	(3,875)	(4,197)
PRUDENTIAL BORROWING REQUIREMENT	14,350	12,198	9,644	5,345	20,246